# Forecasting Wind Energy Costs and Cost Drivers

The Views of the World's Leading Experts

**Full Summary of Survey Results** 

June 2016 | IEA Wind Task 26



Ryan Wiser,<sup>1</sup> Karen Jenni,<sup>2</sup> Joachim Seel,<sup>1</sup> Erin Baker,<sup>3</sup> Maureen Hand,<sup>4</sup> Eric Lantz, <sup>4</sup> Aaron Smith<sup>4</sup>

- <sup>1</sup> Lawrence Berkeley National Laboratory
- <sup>2</sup> Insight Decisions, LLC
- <sup>3</sup> University of Massachusetts—Amherst
- <sup>4</sup> National Renewable Energy Laboratory





https://emp.lbl.gov/iea-wind-expert-survey

This work was funded by the Wind & Water Power Technologies Office, Office of Energy Efficiency and Renewable Energy of the U.S. Department of Energy under Contract No. DE-AC02-05CH11231.

#### **Presentation Overview**



#### **Executive Summary**

Survey Overview & Implementation

#### IEA Wind Task 26 Survey Results

- Overall LCOE reduction
- Baseline LCOE values
- LCOE reduction factors
- Turbine characteristics
- Advancement expectations
- Broad market drivers
- Literature comparisons

Appendix: Additional Tables/Figures



# FORECASTING WIND ENERGY COSTS & COST DRIVERS



The Views of the World's Leading Experts





## **Executive Summary:**

## Overview of Elicitation Survey



#### What

Expert survey to gain insight on possible magnitude of future wind energy cost reductions, sources of reductions, and enabling conditions needed to realize continued innovation and lower costs

Covering onshore, fixed-bottom offshore, and floating offshore wind

#### Why

Inform policy & planning, R&D, and industry investment & strategy development while also improving treatment of wind in energy-sector models

Complement other tools for evaluating cost reduction, including learning curves, engineering assessments, other means of synthesizing expert knowledge

#### Who

Largest single expert elicitation ever performed on an energy technology in terms of expert participation: 163 of the world's foremost wind energy experts

Led by LBNL and NREL, under auspices of IEA Wind Task 26 on "Cost of Wind Energy," and with numerous critical advisers throughout

## **Executive Summary:**

## Infographic Summary of Key Results

-60%

2010



#### **ONSHORE** (LAND-BASED) 20% 20% **LEVELIZED** 0% 0% COST -10% -24% -35% OF ENERGY -20% -20% (median estimates for -40% -40% median scenario &



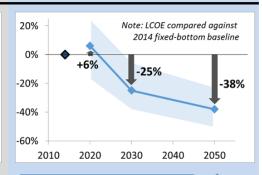
-30%

2030

-41%

2050





DRIVERS FOR COST REDUCTION

1st-3rd quartile range)

IN 2030 (median estimates; median scenario) -20% -40% -60% 2010 2020 2030 2040 2050 Capacity factor: +10%

Project life: +10%

CapEx: -12% OpEx: -9% WACC: no Δ Capacity factor: +4%
Project life: +15%

2020

CapEx: -14% OpEx: -9% WACC: -10%

2040

Capacity factor: +9% Project life: +25%

CapEx: -5% OpEx: -8% WACC: -5%

TURBINE SIZE IN 2030

SIZE IN 2030 (typical projects)



3.25 MW115 m hub height135 m rotor diameter



11 MW 125 m hub height 190 m rotor diameter



9 MW 125 m hub height 190 m rotor diameter

TOP-FIVE IMPACT CATEGORIES

- Larger rotors, reduced specific power
- · Rotor design advancements
- Taller towers
- · Reduced financing costs
- · Component durability / reliability

- Larger turbine capacity
- Foundation / support structure design
- · Reduced financing costs
- Economies of scale via project size
- · Component durability / reliability

- · Foundation / support structure design
- Installation process efficiencies
- Foundation / support manufacturing
- Economies of scale via project size
- Installation / transport equipment

Note: All dates are based on the year in which a new wind project is commissioned

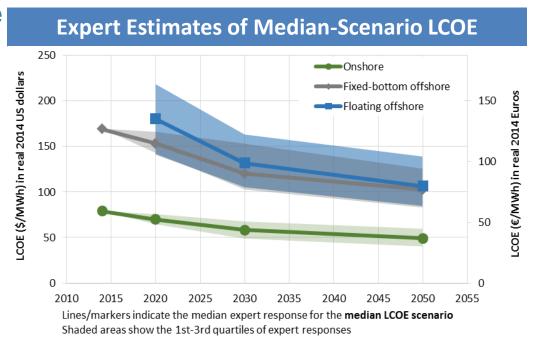
# Executive Summary: Significant Cost Reductions Are Anticipated



- Expert survey results show an expectation of continued reductions in the unsubsidized levelized cost of wind energy (LCOE), but uncertainty in level
- Previous slide summarizes LCOE-reduction expectations for median (50<sup>th</sup> percentile, "best guess") scenario, focusing on median of expert responses
  - Across all three wind applications, LCOE is anticipated to decline by 24%–30% in 2030 and by 35%–41% in 2050, relative to expert-specific 2014 baseline values
- Percentage changes from baseline are most broadly applicable way to present findings, but in relative absolute terms, onshore wind is expected to

remain less expensive than offshore wind and fixed-bottom offshore expensive than floating offshore

 However, there are greater absolute reductions (and more uncertainty) in the LCOE of offshore wind compared with onshore, and a narrowing gap between fixed-bottom and floating offshore, with especially sizable anticipated reductions in the LCOE of floating offshore from 2020 - 2030

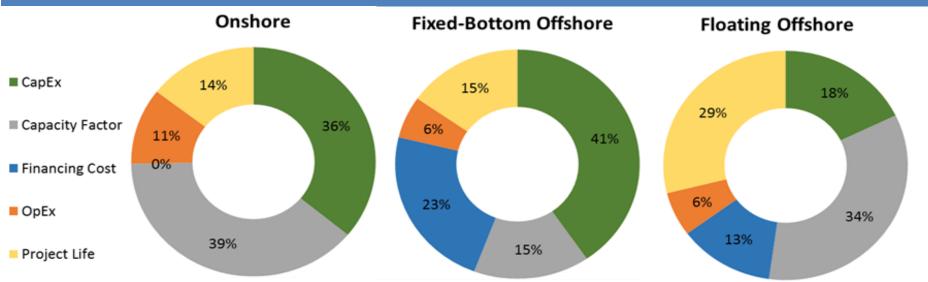


# Executive Summary: *Drivers of Cost Reduction Are Diverse* (1)



- Earlier infographic summarizes expert views on how the median scenario LCOE reductions between 2014 and 2030 might be achieved, in terms of capital costs (CapEx), operating costs (OpEx), capacity factors, project design life, and cost of finance (weighted average cost of capital, WACC)
- Relative impact of changes in each driver on LCOE reduction shown below:
  - Onshore: CapEx and capacity factor are dominant drivers of LCOE reduction
  - Fixed-bottom offshore: CapEx and improvements in financing are largest contributors
  - Floating offshore: Larger role for capacity factor improvements, relative to fixed bottom



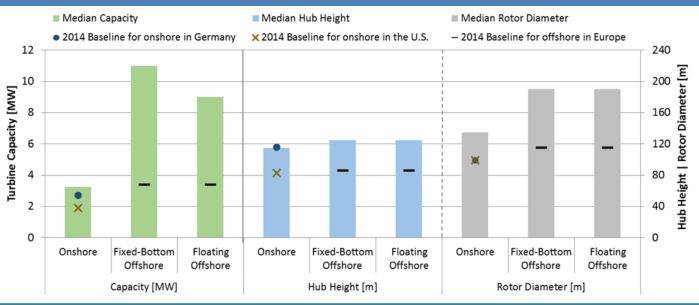


# Executive Summary: *Drivers of Cost Reduction Are Diverse* (2)



- Earlier infographic summarizes expected "typical" turbine size across all three wind applications in 2030, with more details provided below
- Importance of higher capacity factors for onshore wind as shown on previous slide is reflected in views on turbine characteristics, with scaling expected in capacity ratings, but especially rotor diameters and hub heights (with drop in specific power)
- Relatively higher importance of CapEx and lower importance of capacity factor for fixed-bottom offshore is consistent with opinions on offshore turbine size, where significant growth in nameplate ratings (and hub heights) is anticipated in order to minimize CapEx, but specific power is expected to remain roughly at recent levels

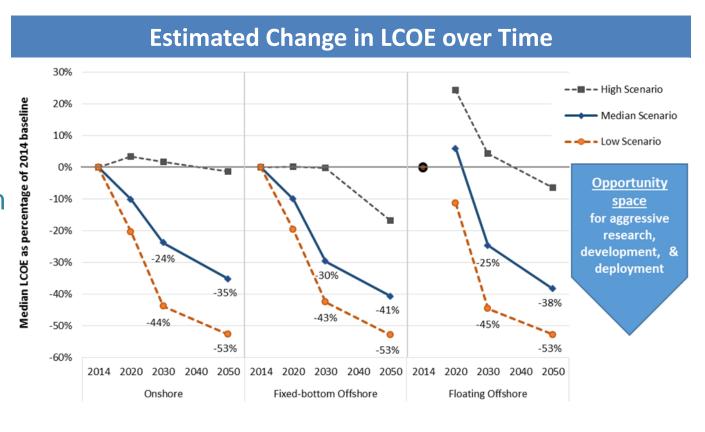
#### Wind Turbine Characteristics in 2030 for All Three Wind Applications



# Executive Summary: Opportunity Space for Greater Cost Reductions Is Sizable



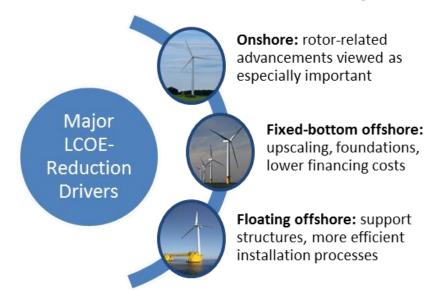
- Sought insight not only on the median LCOE scenario, but also on lesslikely scenarios for high and low future LCOEs
- Sizable resulting range in expert-specified LCOEs suggests significant uncertainty in degree and timing of future advancements
- Managing this uncertainty is—at least partially—within the control of
  - decision makers; low scenario represents what might be possible with aggressive RD&D
- Survey results further show that "learning with market growth" and "research and development" are the two most-significant enablers for the low LCOE scenario



# Executive Summary: *Many Advancement Opportunities Exist*



- Respondents rated 28 different wind technology, market, and other drivers based on their expected impact on LCOE reductions by 2030, separately for onshore, fixed-bottom offshore, and floating offshore wind; top-5 listed in infographic, and a general summary of findings is shown below
- Top impact categories for onshore focused on improving capacity factors via larger rotors and related advancements, and increased hub height
- For fixed-bottom offshore, most highly rated advancements include increased turbine capacity ratings, design advancements for foundations & support structures, and reduced financing costs & contingencies

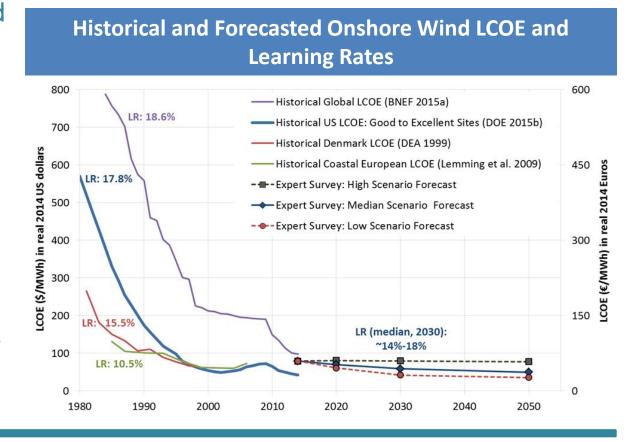


• Some similar items rate highly for floating offshore, with an even greater emphasis on foundations & support structures as well as installation

# Executive Summary: Survey Results Broadly Consistent w/ Historical Onshore Wind LCOE



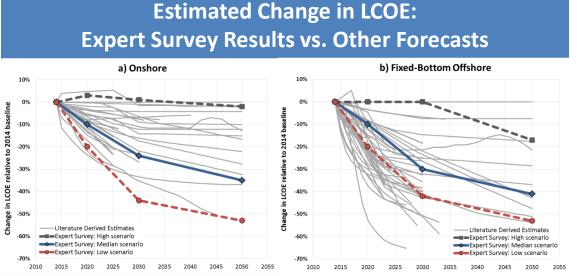
- Though expert elicitation as a method is subject to possible bias and overconfidence, and notwithstanding the sizable range in LCOEs, survey results are broadly consistent with historical LCOE trends for onshore wind
- Figure depicts four separate estimates of historical onshore wind LCOE and associated single-factor learning rates (LRs = 10.5%–18.6%, meaning that LCOE declines by this amount for each doubling of global cumulative wind capacity)
- Implicit learning rate embedded in the median-scenario LCOE forecast from our experts to 2030 (about 14%–18%) is squarely within the range of these past, long-term learning trends for onshore LCOE
- Findings on offshore LCOE suggest that experts either anticipate lower offshore-only learning (relative to learning for onshore) or expect learning spillovers from on- to off-shore



# Executive Summary: Survey Results Differ Somewhat from Other Cost Forecasts



- Elicitation results are compared to other wind LCOE forecasts in figure below
- Survey results broadly within the range of other forecasts, but elicitation shows:
  - Larger expected onshore wind LCOE reduction than much of literature
  - Smaller expected offshore wind LCOE reduction than much of literature



- Previous onshore learning comparison suggests that properly constructed learning rates may be used to forecast future costs for more mature applications
- Majority of literature focuses on CapEx learning, however, with onshore LRs of 6%-9%: well below historical LCOE learning and survey findings; survey clearly shows CapEx improvements to be only one means of achieving lower LCOE
- If used to forecast future costs, LCOE-based learning should be applied; use of CapEx learning may explain relative conservatism of other onshore forecasts



# **Survey Overview & Implementation**

## Background



Wind energy has grown rapidly, supported by policies and facilitated by technology advancements and cost reductions

Long-term contribution that wind makes to energy supply, and need for ongoing policy support, depends—in part—on future costs of onshore & offshore wind

Sizable uncertainty about degree of future cost reduction, and conditions that might drive greater reduction

## Broad Goals of IEA Wind Task 26 Survey



Implement <u>expert elicitation</u> survey on future wind energy costs and technology advancement possibilities...

... informing policy & planning decisions, public and private R&D decisions, industry investment and strategy development, and electric sector modeling assumptions

Leveraging one of several complementary methods to help understand wind technology & cost reduction pathways

- learning curves
- engineering assessments
- expert knowledge

## Specific Goals of Survey



#### Conduct survey of wind energy experts to gain insight on:

- magnitude of possible future wind energy cost reductions
- sources of future cost reductions
- enabling conditions to realize innovation and lower costs

Compare insights for onshore (land-based), fixed-bottom offshore, and floating offshore wind; and to existing literature

Compare views: between leading-expert group vs. larger overall sample (minus the leading group), by organizational type, by application coverage, by type of expertise, and by familiarity with different geographic regions

# **Survey Leadership**



#### **IEA Wind Task 26**

 Conducted under auspices of IEA Wind "Cost of Wind Energy", and its member countries (US, Denmark, Germany, Ireland, Netherlands, Norway, Sweden, UK, European Commission)

#### **Survey Leadership Team**

 Ryan Wiser and Joachim Seel (LBNL); Karen Jenni (Insight Decisions); Maureen Hand, Eric Lantz and Aaron Smith (NREL); Erin Baker (U Mass. Amherst)

#### **Other IEA Wind Task 26 Advisors**

 Berkhout, Duffy, Cleary, Lacal-Arántegui, Husabø, Lemming, Lüers, Mast, Musial, Prinsen, Skytte, Smart, Smith, Sperstad, Veers, Vitina, Weir

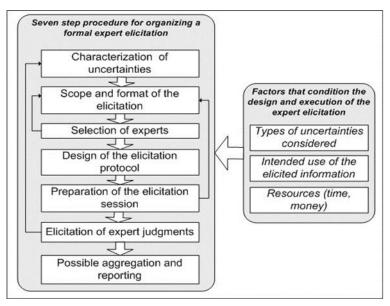
#### **Online Survey Platform**

Survey implemented online via Near Zero platform

## Our Approach: Expert Elicitation



- Online survey of large sample of the world's foremost wind experts under auspices of IEA Wind Task 26 on the "Cost of Wind Energy"
- One of the first efforts to use "formal" expert elicitation methods to understand wind energy cost reduction potential (many previous efforts have leveraged expert knowledge)
- Expert elicitation is a tool—with established protocols—to develop estimates of unknown or uncertain quantities based on careful assessment of the knowledge and beliefs of subject-matter experts
- "Partial" elicitation—our elicitation survey:
  - Casts wide net via online survey to increase number of respondents
  - No comprehensive elicitation of probability distributions or technology parameters
  - No elicitation of opinions conditional on specific R&D, policy, deployment, others



## The Expert Elicitation Method



- Often considered the best way to develop credible estimates when data are sparse, or when projections are sought for future conditions that are very different from past conditions
- When implemented well, insights can complement other tools:
  - Learning curves: causal mechanisms poorly understood; few studies on wind LCOE; historical trends may be poor guide to future; some technologies have limited historical data
  - Engineering assessments: opportunities captured often incremental and near-term; requires complex models to capture full array of component- and system-level interactions; rarely provides insight on probability
  - Expert knowledge: absent care, informal tools to extract knowledge may be particularly prone to bias and overconfidence
- Expert responses affected by design/features of data collection instrument, and by individuals selected to submit their views
  - Rich literature provides guidance on question design, importance of clarity in what is being asked, how to minimize expert motivational and cognitive biases, and importance of providing feedback to experts and providing opportunities for them to review and update their assessments

## Survey Design and Implementation



Applied many basic concepts, tools, and guidelines of well-designed expert elicitation: (1) clearly defined quantities being assessed, (2) used familiar terminology and units, (3) minimized need for side calculations, (4) reduced anchoring and overconfidence biases by asking for low and high estimates before mid-point, (5) provided feedback and opportunity to review and modify responses

early draft survey circulated for internal comment

in-person survey pilot & expert workshop multiple revisions & iterations w/ internal & external experts

survey
launch
announced
in October
2015

6 waves of reminders via email and phone; Webinar

Dec 2015: survey closed

# Survey Content: What We Asked (1)



Scope of assessment comprised three applications: onshore wind, fixed-bottom offshore wind, and floating offshore wind

Central emphasis on changes in levelized cost of energy (LCOE) between baseline 2014 (where the respondent could accept a pre-defined baseline, or create their own) and 2020, 2030, and 2050 (date of commissioning)

• Including uncertainty about future: low (10<sup>th</sup> percentile), high (90<sup>th</sup>), median (50<sup>th</sup>)

For 2014 and 2030, build-up of LCOE: CapEx, OpEx, capacity factor, design life, cost of financing (nominal, after-tax WACC)

Survey assumed tax rate (25%), depreciation (20-year straight-line), inflation (2%)

<u>Details:</u> Emphasis was on "typical" (aka, median) projects in the region of the world each respondent was familiar with. Asked for low/median/high range based on that typical project considering technology, market and policy factors that might impact the entire wind sector but excluding project-specific factors and also excluding changes in macroeconomic conditions, materials and commodity prices, and other factors not directly related to the wind energy business. **CapEx:** asked to only include costs within plant boundary, and so to include electrical cabling within plant, but exclude substations, transmission lines, or grid interconnection costs. As such, for offshore wind, within-plant array cabling included, but offshore substation, any HVDC collector stations and associated cables, and costs for grid connection to land excluded. **OpEx** excludes any costs associated with grid interconnection, substations, or transmission usage.

# Survey Content: What We Asked (2)



Expectations for turbine characteristics in 2030: capacity, rotor diameter, hub height

Development, technology, design, manufacturing, construction, operational, & market changes expected to contribute the most to reducing LCOE by 2030

Broad drivers most likely to facilitate achieving "low" scenario estimates of LCOE in 2030 as opposed to "median" scenario estimates in that year

Respondent "demographics" to allow comparisons across groups, and survey branching questions on wind application areas and currency

- Data reported in real currency: USD and Euro
- Used average 2014 exchange rate of € 1= US \$1.33

## Targeted Survey Respondents



Global survey: identified 482 possible survey respondents from IEA Task 26 members, affiliated organizations, others

Of these, selected smaller group of 42 uniquely-qualified "leading" experts to mirror more-traditional elicitation

#### Casting a Wide Net

sought relatively wide distribution of survey

#### Ideal Respondent

• strategic, system-level thought leaders, w/ wind tech, cost, market expertise

#### Respondent Type

• industry, R&D institutions, academia, others

#### **Technology Specialization**

• onshore, fixed-bottom offshore, floating offshore

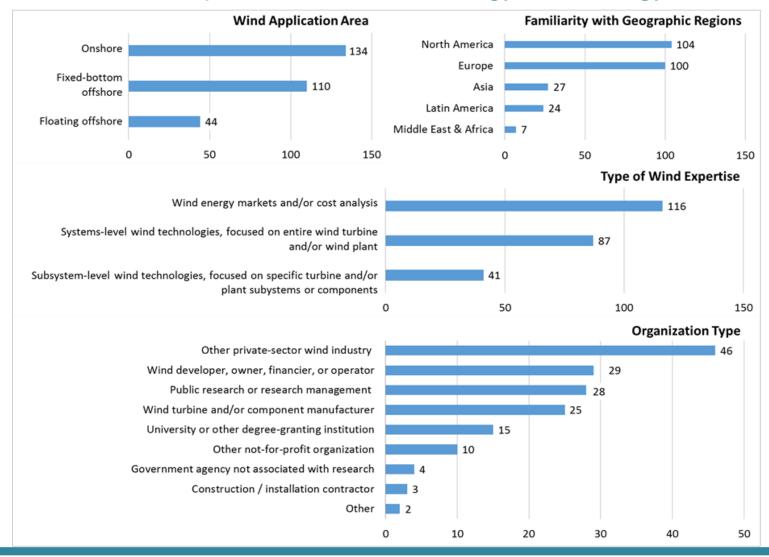
#### Geography

• primarily Europe and U.S., but did not foreclose other regions

# Actual Respondents: 163 (34% response rate), Including 22 from Leading-Expert Group (52%)



Response rate: Strong overall response & broad cross-section of wind experts; median expert dedicated 49 minutes to survey; largest single expert elicitation ever performed on an energy technology





# **IEA Wind Task 26 Survey Results**

### Structure of Results Presentation



Forecasts for overall LCOE reduction: 2014 baseline through 2050

Baseline values: LCOE baseline for 2014

LCOE reduction: CapEx, OpEx, capacity factor, lifetime, WACC; 2014 to 2030

Turbine characteristics: nameplate capacity, rotor diameter, hub height in 2030

Relative impact of technology, market, and other changes on LCOE in 2030

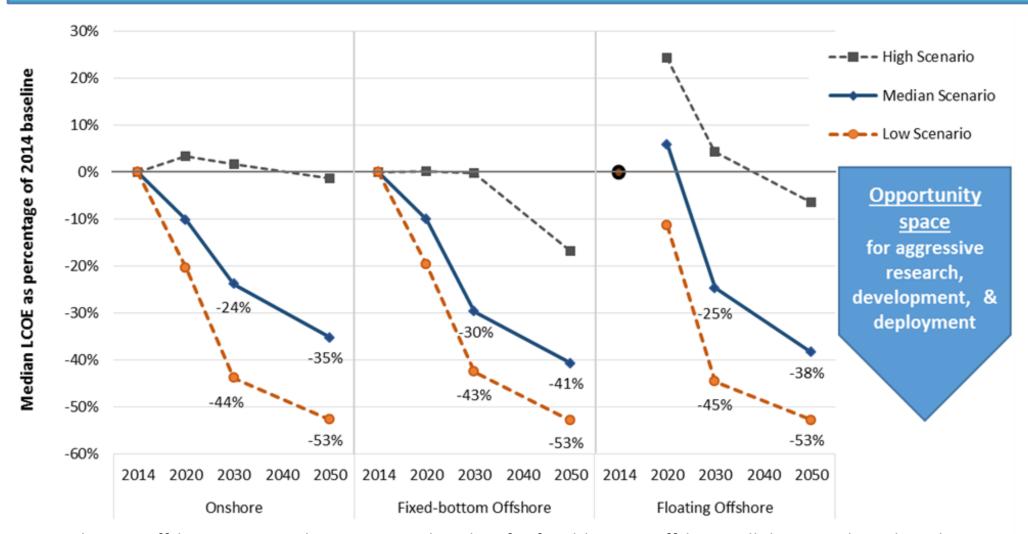
Ranking of broad drivers for achieving low LCOE in 2030

Comparison of LCOE reduction survey results with broader literature

# Overall LCOE Reduction, 2014-2050: **Summary Across All Applications**



#### Significant uncertainty in, but large opportunity for, cost reduction



Note: Floating offshore compared against 2014 baseline for fixed-bottom offshore. All dates are based on the year in which a new wind project is commissioned

## Overall LCOE Reduction, 2014-2050: Onshore, Land-Based Wind

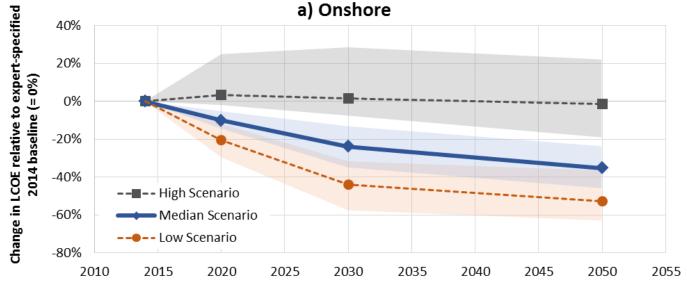


Onshore wind relatively mature, but experts anticipate further advancements

In median scenario, median respondent predicts LCOE reduction of: 10% in 2020, 24% in 2030, 35% in 2050

Range between high, median, low scenarios demonstrate large "opportunity space": low scenario reduction of 44% in 2030, 53% in 2050

Sizable range of uncertainty



Lines/markers indicate the **median** expert response Shaded areas show the 1st-3rd quartile range of expert responses

# Overall LCOE Reduction, 2014-2050:

#### Fixed-Bottom Offshore Wind

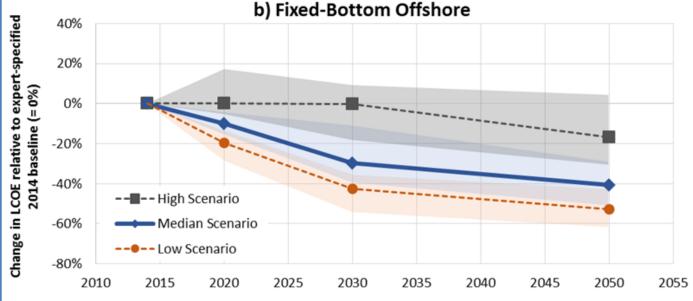


Percentage reduction greater than onshore under high and median scenarios in 2030/2050; similar in low

In median scenario, median respondent predicts LCOE reduction of: 10% in 2020, 30% in 2030, 41% in 2050

Range between high, median, low scenarios demonstrate large "opportunity space": low scenario reduction of 43% in 2030, 53% in 2050

Sizable range of uncertainty



Lines/markers indicate the **median** expert response Shaded areas show the 1st-3rd quartile range of expert responses

# Overall LCOE Reduction, 2014-2050: *Floating Offshore Wind*

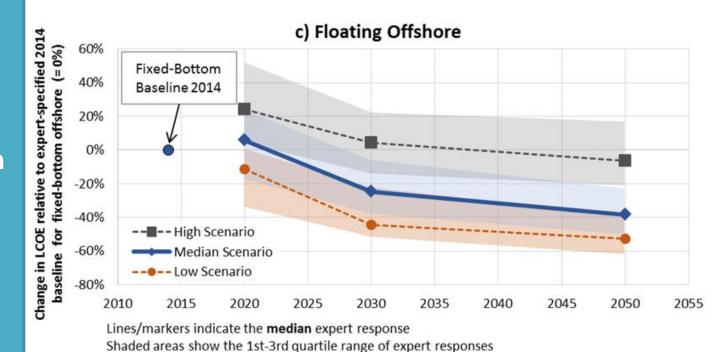


Trends reasonably similar to fixed-bottom, except higher LCOE in near-term (e.g., 6% higher in median case than 2014 baseline)

In median scenario, median respondent predicts LCOE reduction of: 25% in 2030 and 38% in 2050

Range between high, median, low scenarios demonstrate large "opportunity space": low scenario reduction of 45% in 2030, 53% in 2050

Sizable range of uncertainty



Change is shown relative to baseline for fixedbottom offshore as no 2014 baseline was established for floating offshore

# LCOE (€/MWh) in real 2014 Euros

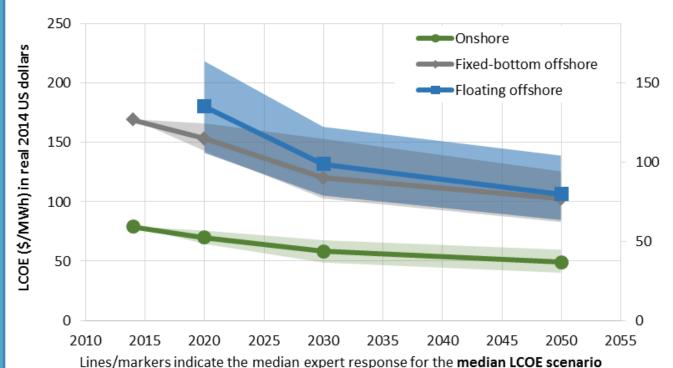
# Median LCOE in Median Scenario, 2014-2050: *All Applications*



Narrowing range between LCOE of onshore and offshore wind: offshore wind LCOE declines faster in absolute terms

Similar narrowing between fixed-bottom and floating offshore wind, with sizable LCOE reductions for floating offshore wind between 2020 and 2030; but median respondent still estimates higher LCOE for floating to 2050

Far-greater uncertainty associated with offshore than onshore



Note: Emphasis should be placed on the relative positioning of and changes in LCOE, not on absolute magnitudes. Because the 2014 baselines shown in the figure are the median of expert responses, they do not represent any specific region of the world. For any specific region, the 2014 baselines and future absolute LCOE values would vary. Additionally, because roughly 80% of experts chose to use the default 2014 baseline values for onshore and fixed-bottom offshore, the 1st and 3rd quartile as well and the median expert response for 2014 are all equivalent to those default baseline values.

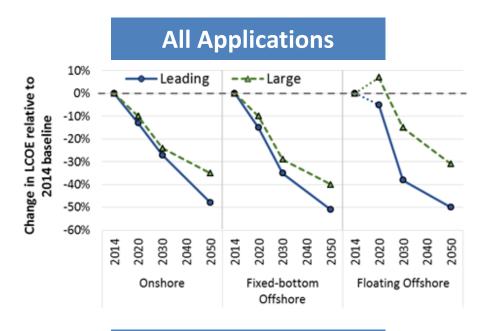
Shaded areas show the 1st-3rd quartiles of expert responses

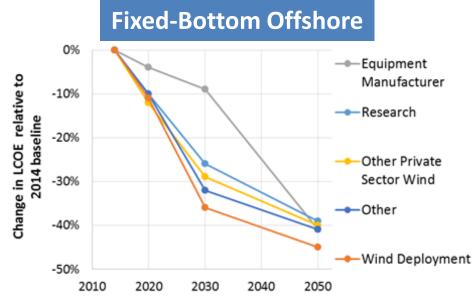
Note: Percentage changes from the baseline are the most broadly applicable approach to presenting findings (because each region and expert might have a different baseline value), but the relative absolute values of expert-specified LCOEs are also relevant

# Median Scenario LCOE Reduction: Differences Among Respondent Groups



- Range in expert-specific responses can be partly explained by segmenting respondents into various categories
- Smaller "leading-expert" group generally more aggressive on LCOE reductions than larger set of respondents less that group
- Equipment manufacturers expect less reduction in 2020/2030 for fixed-bottom offshore, but converge in 2050; deployment group a bit more optimistic for fixed-bottom
- Respondents who only expressed knowledge of offshore wind tend to be more aggressive on LCOE reduction for offshore wind than those with expertise in both onshore and offshore applications
- Those who claim expertise on "markets/ cost analysis" generally more optimistic than those with technology expertise

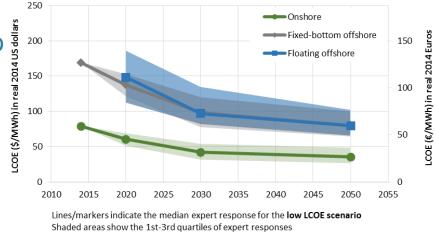




## Overall LCOE Reduction, 2014-2050: Fixed-Bottom versus Floating Offshore



• In median scenario, the median-respondent LCOE of floating offshore wind is anticipated to remain slightly higher than that of fixed-bottom wind through 2050, but the gap narrows and is very small by 2050 (see slide 30); in the low scenario, the median respondent expects an earlier LCOE convergence (see slide to right)



- Of those who answered for both fixed-bottom and floating offshore wind, under the median scenario, 23% see floating as less expensive than fixed-bottom in 2030, increasing to 40% in 2050
- The leading-expert group is more optimistic for the convergence between fixedbottom and floating offshore than the larger group (less the leading experts):
  - In median LCOE scenario in 2050, leading experts predict median LCOE reduction of 51% for fixed-bottom and 50% for floating (see slide 31), whereas larger group predicts 40% reduction for fixed-bottom and 31% for floating
  - In low LCOE scenario in 2050, leading experts predict median LCOE reductions of 62% for fixed-bottom and 64% for floating, whereas larger respondent group expects 53% for fixed-bottom and 50% reductions for floating (see appendix slides)
- Note: comparisons exclude any differences in transmission connection to shore

# 2014 Baseline LCOE and LCOE Components:

## Onshore and Fixed-Bottom Offshore Wind



Respondents given parameters for typical US/European project for default 2014 baseline, which they could revise as desired

~80% of respondents accepted baselines

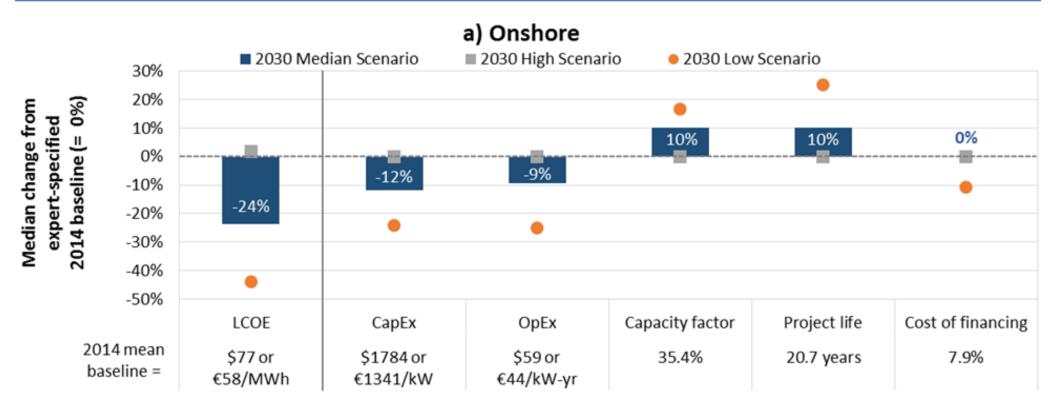
Those who revised onshore baseline tend towards lower LCOE based on U.S. projects, while those who revised offshore baseline tend towards higher LCOE

|   |           |               |                    |                    | DEN                    | RELET LAD         |
|---|-----------|---------------|--------------------|--------------------|------------------------|-------------------|
| ONSHORE WIND  | LCOE      | Capital costs | Operating expenses | Capacity<br>factor | Project<br>design life | Cost of financing |
| Default baseline values (also the median response of all experts)                   | \$79/MWh  | \$1,800/kW    | \$60/kW-yr         | 35%                | 20 years               | 8%                |
|   | €59/MWh   | €1,353/kW     | €45/kW-yr          |                    |                        |                   |
| Mean baseline value across all experts  | \$77/MWh  | \$1,784/kW    | \$59/kW-yr         | 35%                | 20.7 years             | 7.9%              |
|   | €58/MWh   | €1,341/kW     | €44/kW-yr          |                    |                        |                   |
| Responding experts who defined their own baseline values (of 134 total respondents) | 23%       | 21%           | 20%                | 19%                | 13%                    | 14%               |
| Median for respondents changing the baseline LCOE                                   | \$64/MWh  | \$1,650/kW    | \$55/kW-yr         | 36%                | 25 years               | 8%                |
|   | €48/MWh   | €1,241/kW     | €41/kW-yr          |                    |                        |                   |
| % of self-defined values indicative of a lower LCOE than the default values         | 71%       | 71%           | 74%                | 52%                | 52%                    | 45%               |
| <b>FIXED-BOTTOM</b>   | LCOE      | Capital costs | Operating expenses | Capacity factor    | Project<br>design life | Cost of financing |
| <b>OFFSHORE WIND</b>  |           |               |                    |                    |                        |                   |
| Default baseline values (also the median response of all experts)                   | \$169/MWh | \$4,600/kW    | \$110/kW-yr        | 45%                | 20 years               | 10%               |
|   | €127/MWh  | €3,459/kW     | €83/kW-yr          |                    |                        |                   |
| Mean baseline values across all experts   | \$171/MWh | \$4,646/kW    | \$115/kW-yr        | 45%                | 20.3 years             | 10%               |
|   | €129/MWh  | €3,493/kW     | €86/kW-yr          |                    |                        |                   |
| Responding experts who defined their own baseline values (of 110 total respondents) | 20%       | 19%           | 18%                | 12%                | 7%                     | 5%                |
| Median for respondents changing the baseline LCOE                                   | \$189/MWh | \$4,600/kW    | \$123/kW-yr        | 45%                | 20 years               | 10%               |
|   | €142/MWh  | €3,459/kW     | €93/kW-yr          |                    |                        |                   |
| % of self-defined values indicative of a lower LCOE than the default values         | 23%       | 32%           | 14%                | 14%                | 36%                    | 14%               |

# Relative Change in LCOE Components: *Onshore Wind, 2014-2030*



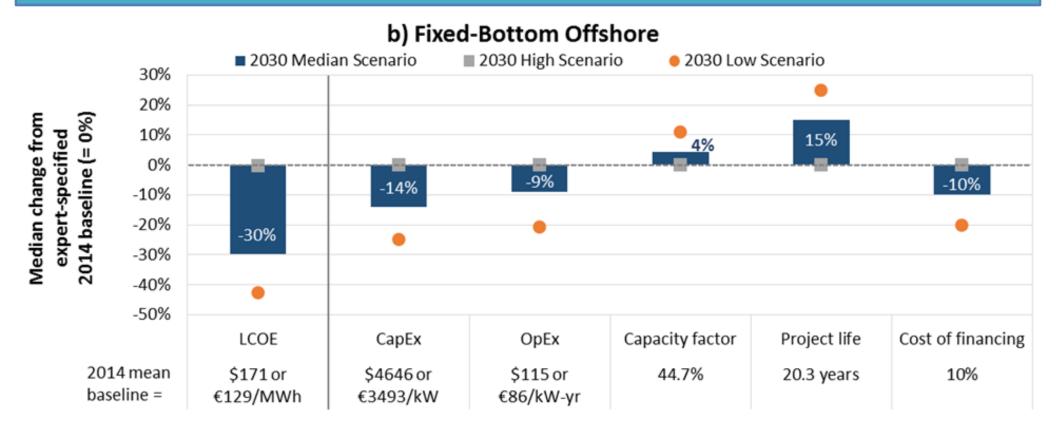
Component-specific changes from 2014-2030 depend on low, median, high scenario; median respondent in <u>median scenario</u>: CapEx: -12%; OpEx: -9%; capacity factor: +10%; project life: +10%; cost of finance: no  $\Delta$ 



# Relative Change in LCOE Components: Fixed-Bottom Offshore Wind, 2014-2030



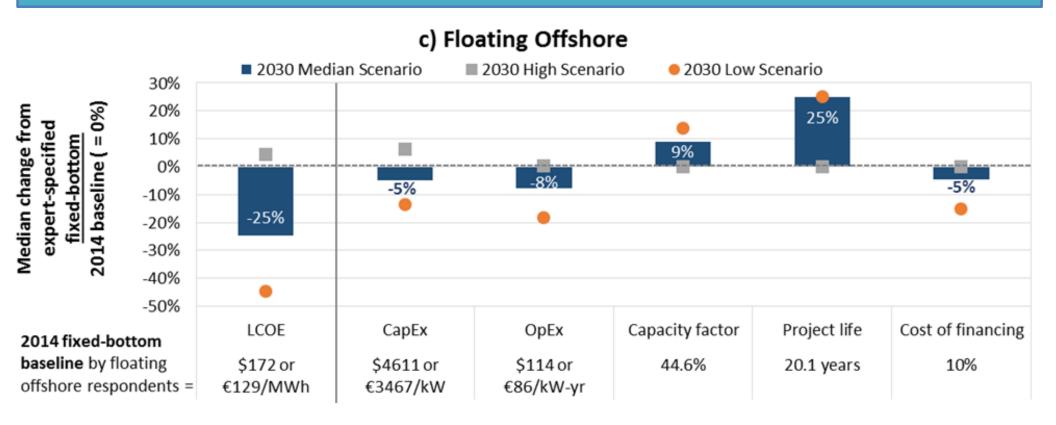
Component-specific changes from 2014-2030 depend on low, median, high scenario; median respondent in <u>median scenario</u>: CapEx: -14%; OpEx: -9%; capacity factor: +4%; project life: +15%; cost of finance: -10%



# Relative Change in LCOE Components: Floating Offshore Wind, 2014-2030



Component-specific changes from 2014-2030 depend on low, median, high scenario; median respondent in <u>median scenario</u>: CapEx: -5%; OpEx: -8%; capacity factor: +9%; project life: +25%; cost of finance: -5%



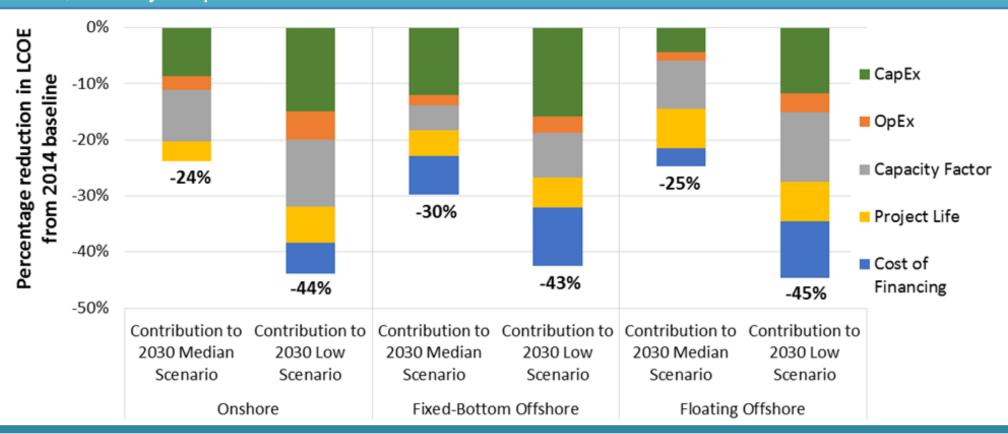
# Scaled Impact of Components on LCOE: *All Applications, 2014-2030*



Onshore LCOE reductions in median and low scenarios driven by CapEx and capacity factor, with lesser impact from project life, OpEx, cost of financing

**Fixed-bottom offshore** LCOE reductions in median and low scenarios driven by CapEx, then cost of financing, then capacity factor, project life, and OpEx

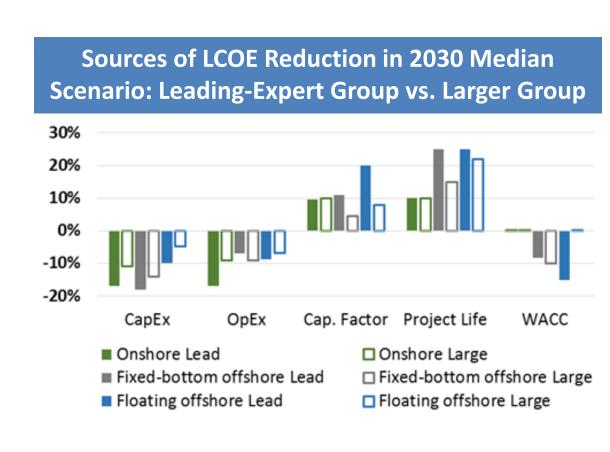
Relative to fixed-bottom, **floating offshore** LCOE reductions driven more by capacity factor, less by CapEx



## Relative Change in LCOE Components: Differences Among Respondent Groups



- Leading experts have greater
   CapEx and OpEx improvements
   for onshore wind; CapEx,
   capacity factor, design life for
   **fixed-bottom offshore**; CapEx,
   OpEx, capacity factor, cost of
   finance for **floating offshore**
- Equipment manufacturers often more cautious about improvements, for both onshore and offshore
- Respondents who only express knowledge of offshore expect greater improvements for most factors, and especially cost of finance, but are less optimistic on CapEx reductions



# Turbine Characteristics, Typical in 2030: *All Applications*

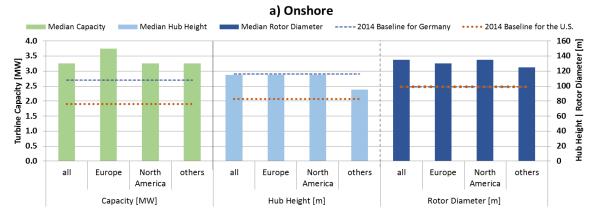


Nameplate capacity ratings increase, especially offshore; higher capacity ratings for onshore and offshore in Europe than in North America

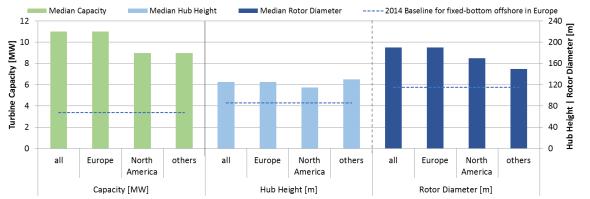
Onshore hub height reaches current average in Germany by 2030, similar in Europe and North America; hub heights increase offshore as well

Rotor diameters increase from current averages onshore and offshore, across all regions

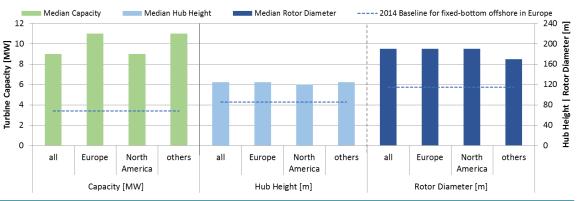
No major differences of note among respondent groups (see appendix slides)







#### c) Floating Offshore

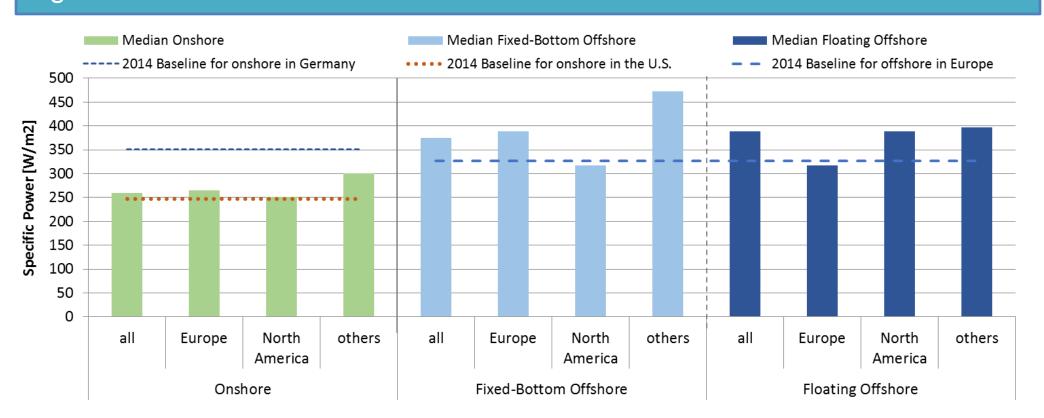


# Turbine Specific Power, Typical in 2030: *All Applications*



**Onshore**, specific power anticipated to stay at current levels in North America, and to decline to North American levels in Europe, by 2030

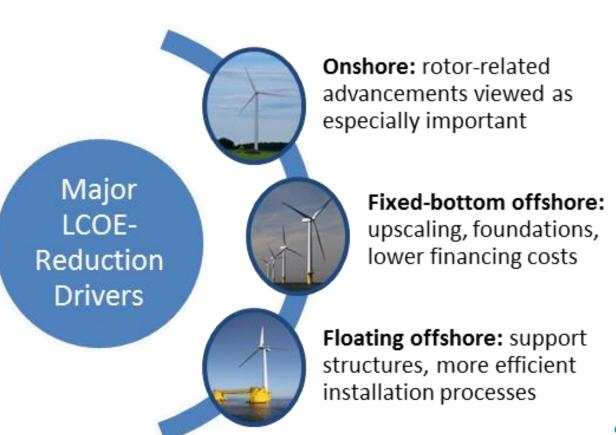
**Offshore**, specific power remains at current European levels → emphasis on growing machine ratings and scaling rotors proportionately; specific power higher offshore than onshore



# Relative Impact on LCOE Reductions in 2030: *All Applications, Summary*



Survey asked about expected impact (4-point scale) of 28 different wind technology, market, and other changes on LCOE reductions by 2030, separately for onshore, fixed-bottom offshore, and floating offshore wind; results broadly consistent with earlier survey findings



See appendix slides for differences among respondent groups

## Relative Impact on LCOE Reductions in 2030: Onshore, Land-Based Wind



### Largest drivers included:

- Larger rotors, reduced specific power
- Rotor design advancements

### Others below that included:

- Taller towers
- Reduced financing costs
- Component durability/reliability
- New transmission
- Extended turbine design lifetime
- Operating efficiencies / ↑ performance
- Larger turbine capacity ratings
- Turbine / component manufacturing
- Improved plant-level layout
- Integrated turbine-level design

|   |                            | Wind technology, market, or other change   | Percentage of<br>experts rating item<br>"Large expected<br>impact" | 3- l<br>2- m | g , Rating Distribution<br>arge impact<br>edian impact<br>mall impact |
|---|----------------------------|--|--|--------------|---|
| ı |                            | Increased rotor diameter such that specific power declines                               | 58%  | 2.5          |   |
|   |                            | Rotor design advancements  | 45%  | 2.3          |   |
|   |                            | Increased tower height   | 33%  | 2.2          |   |
|   |                            | Reduced financing costs and project contingencies  | 32%  | 2.1          |   |
|   | ₽                          | Improved component durability and reliability  | 31%  | 2.1          |   |
|   | Onshore Wind               | Increased energy production due to new transmission to higher wind speed sites           | 31%  | 2.0          |   |
|   | hore                       | Extended turbine design lifetime   | 29%  | 2.0          |   |
|   | ő                          | Operating efficiencies to increase plant performance                                     | 28%  | 2.0          |   |
|   |                            | Increased turbine capacity and rotor diameter (thereby maintaining specific power)       | 28%  | 1.9          |   |
|   |                            | Turbine and component manufacturing standardization, efficiencies, and volume            | 27%  | 2.0          |   |
| П |                            | Improved plant layout via understanding of complex flow and high-resolution micro-siting | 27%  | 2.0          |   |
| П |                            | Integrated turbine-level system design optimization                                      | 23%  | 2.0          |   |
| Ц |                            |  |  | 2.4          |   |
|   |                            | Foundation and support structure design advancements                                     | 53%  | 2.4          |   |
|   |                            | Reduced financing costs and project contingencies  | 49%  | 2.4          |   |
|   | ji<br>ji                   | Economies of scale through increased project size  | 48%  | 2.4          |   |
|   | Fixed-Bottom Offshore Wind | Improved component durability and reliability  | 48%  | 2.3          |   |
|   | ffsho                      | Installation process efficiencies  | 46%  | 2.3          |   |
|   | Ē                          | Installation and transportation equipment advancements                                   | 44%  | 2.4          |   |
|   | Bottc                      | Foundation/support structure manufacturing standardization, efficiencies, and volume     | 43%  | 2.3          | ==-   |
|   | P G P                      | Extended turbine design lifetime   |  | 2.2          |   |
|   | Ē                          | Turbine and component manufacturing standardization, efficiencies, and volume            | 36%<br>36%   | 2.1          |   |
|   |                            | Increased competition among suppliers  |  |              |   |
|   |                            | Integrated turbine-level system design optimization                                      | 35%<br>33%   | 2.1          |   |
| ŀ |                            | Foundation and support structure design advancements                                     | 80%  | 2.1          |   |
|   |                            | Installation process efficiencies  | 78%  | 2.8          |   |
|   |                            | Foundation/support structure manufacturing standardization, efficiencies, and volume     | 68%  | 2.6          |   |
|   | -                          | Economies of scale through increased project size  | 65%  | 2.6          |   |
|   | Floating Offshore Wind     | Installation and transportation equipment advancements                                   | 63%  | 2.5          | _   |
|   | Jore                       | Increased turbine capacity and rotor diameter (thereby maintaining specific power)       |  |              |   |
|   | offsl                      | Improved component durability and reliability  | 59%  | 2.4          |   |
|   | ding                       | Reduced financing costs and project contingencies  | 58%  | 2.5          |   |
|   | Floa                       | Increased competition among suppliers  | 46%  | 2.3          |   |
|   |                            | Rotor design advancements  | 46%  | 2.2          |   |
|   |                            | Integrated turbine-level system design optimization                                      | 45%  | 2.1          |   |
|   |                            | Turbine and component manufacturing standardization, efficiencies, and volume            | 44%  | 2.3          |   |
| L |                            | ranome and component manufacturing standardization, emidencies, and volume               | 40%  | 2.3          |   |

### Relative Impact on LCOE Reductions in 2030 Fixed-Bottom Offshore Wind



## A lot of things matter! Largest drivers included:

- Larger turbine capacity ratings
- Foundation/support structure design
- Reduced financing costs
- Economies of scale via project size
- Component durability/reliability
- Installation process efficiencies
- Installation / transport equipment
- Foundation/support manufacturing

### Others below that included:

- Extended turbine design lifetime
- Turbine / component manufacturing
- Increased competition among suppliers
- And many more with similar ratings...

|                            | Wind technology, market, or other change   | Percentage of<br>experts rating item<br>"Large expected<br>impact" |     | , Rating Distribution<br>arge impact<br>edian impact<br>mall impact<br>no impact |
|----------------------------|--|--|-----|--|
|                            | Increased rotor diameter such that specific power declines                               | 58%  | 2.5 |  |
|                            | Rotor design advancements  | 45%  | 2.3 |  |
|                            | Increased tower height   | 33%  | 2.2 |  |
|                            | Reduced financing costs and project contingencies  | 32%  | 2.1 |  |
| 2                          | Improved component durability and reliability  | 31%  | 2.1 |  |
| Onshore Wind               | Increased energy production due to new transmission to higher wind speed sites           | 31%  | 2.0 |  |
| shor                       | Extended turbine design lifetime   | 29%  | 2.0 |  |
| 5                          | Operating efficiencies to increase plant performance                                     | 28%  | 2.0 |  |
|                            | Increased turbine capacity and rotor diameter (thereby maintaining specific power)       | 28%  | 1.9 |  |
|                            | Turbine and component manufacturing standardization, efficiencies, and volume            | 27%  | 2.0 |  |
|                            | Improved plant layout via understanding of complex flow and high-resolution micro-siting | 27%  | 2.0 |  |
|                            | Integrated turbing level system decign entimization                                      | 000/   |     |  |
|                            | Increased turbine capacity and rotor diameter (thereby maintaining specific power)       | 55%  | 2.4 |  |
|                            | Foundation and support structure design advancements                                     | 53%  | 2.4 |  |
| ۱_                         | Reduced financing costs and project contingencies  | 49%  | 2.4 |  |
| N in                       | Economies of scale through increased project size  | 48%  | 2.3 |  |
| Fixed-Bottom Offshore Wind | Improved component durability and reliability  | 48%  | 2.3 |  |
| Offst                      | Installation process efficiencies  | 46%  | 2.4 |  |
| Ę                          | Installation and transportation equipment advancements                                   | 44%  | 2.3 |  |
| FBot                       | Foundation/support structure manufacturing standardization, efficiencies, and volume     | 43%  | 2.2 |  |
| Fixed                      | Extended turbine design lifetime   | 36%  | 2.2 |  |
|                            | Turbine and component manufacturing standardization, efficiencies, and volume            | 36%  | 2.1 |  |
|                            | Increased competition among suppliers  | 35%  | 2.1 |  |
|                            | Integrated turbine-level system design optimization                                      | 33%  | 2.1 |  |
|                            | roundation and support structure design advancements                                     | 80%  | 2.8 |  |
|                            | Installation process efficiencies  | 78%  | 2.7 |  |
|                            | Foundation/support structure manufacturing standardization, efficiencies, and volume     | 68%  | 2.6 |  |
| 2                          | Economies of scale through increased project size  | 65%  | 2.6 |  |
| e W                        | Installation and transportation equipment advancements                                   | 63%  | 2.5 |  |
| shor                       | Increased turbine capacity and rotor diameter (thereby maintaining specific power)       | 59%  | 2.4 |  |
| Floating Offshore Wind     | Improved component durability and reliability  | 58%  | 2.5 |  |
| oatin                      | Reduced financing costs and project contingencies  | 46%  | 2.3 |  |
| =                          | Increased competition among suppliers  | 46%  | 2.2 |  |
|                            | Rotor design advancements  | 45%  | 2.1 |  |
|                            | Integrated turbine-level system design optimization                                      | 44%  | 2.3 |  |
|                            | Turbine and component manufacturing standardization, efficiencies, and volume            | 40%  | 2.3 |  |

## Relative Impact on LCOE Reductions in 2030 Floating Offshore Wind



Many similar themes to fixedbottom; even greater emphasis on support structure and installation Largest drivers included:

- Foundation/support structure design
- Installation process efficiencies
- Foundation/support manufacturing
- Economies of scale via project size
- Installation / transport equipment
- Larger turbine capacity ratings
- Component durability/reliability

### Others below that included:

- Reduced financing costs
- Increased competition among suppliers
- Rotor design advancements
- Integrated turbine-level design
- Turbine / component manufacturing

|   |                            | Wind technology, market, or other change   | Percentage of<br>experts rating item<br>"Large expected<br>impact" | 3- la<br>2- me<br>1- si | , Rating Distribution<br>arge impact<br>edian impact<br>mall impact<br>no impact |
|---|----------------------------|--|--|-------------------------|--|
|   |                            | Increased rotor diameter such that specific power declines                               | 58%  | 2.5                     | =  |
|   |                            | Rotor design advancements  | 45%  | 2.3                     |  |
|   |                            | Increased tower height   | 33%  | 2.2                     |  |
|   |                            | Reduced financing costs and project contingencies  | 32%  | 2.1                     |  |
|   | 2                          | Improved component durability and reliability  | 31%  | 2.1                     |  |
|   | Onshore Wind               | Increased energy production due to new transmission to higher wind speed sites           | 31%  | 2.0                     |  |
|   | shor                       | Extended turbine design lifetime   | 29%  | 2.0                     |  |
|   | ē                          | Operating efficiencies to increase plant performance                                     | 28%  | 2.0                     |  |
|   |                            | Increased turbine capacity and rotor diameter (thereby maintaining specific power)       | 28%  | 1.9                     |  |
|   |                            | Turbine and component manufacturing standardization, efficiencies, and volume            | 27%  | 2.0                     |  |
|   |                            | Improved plant layout via understanding of complex flow and high-resolution micro-siting | 27%  | 2.0                     |  |
|   |                            | Integrated turbine-level system design optimization                                      | 23%  | 2.0                     |  |
|   |                            | Increased turbine capacity and rotor diameter (thereby maintaining specific power)       | 55%  | 2.4                     |  |
|   |                            | Foundation and support structure design advancements                                     | 53%  | 2.4                     |  |
|   | _                          | Reduced financing costs and project contingencies  | 49%  | 2.4                     |  |
|   | Nind                       | Economies of scale through increased project size  | 48%  | 2.3                     |  |
|   | Fixed-Bottom Offshore Wind | Improved component durability and reliability  | 48%  | 2.3                     |  |
|   | Offsh                      | Installation process efficiencies  | 46%  | 2.4                     |  |
|   | tom                        | Installation and transportation equipment advancements                                   | 44%  | 2.3                     |  |
|   | -Bot                       | Foundation/support structure manufacturing standardization, efficiencies, and volume     | 43%  | 2.2                     |  |
|   | Fixed                      | Extended turbine design lifetime   | 36%  | 2.2                     |  |
|   | _                          | Turbine and component manufacturing standardization, efficiencies, and volume            | 36%  | 2.1                     |  |
|   |                            | Increased competition among suppliers  | 35%  | 2.1                     |  |
| П |                            | Integrated taronic reversystem design optimization                                       | 33%  | 2.1                     |  |
|   |                            | Foundation and support structure design advancements                                     | 80%  | 2.8                     |  |
|   |                            | Installation process efficiencies  | 78%  | 2.7                     | <b>_</b>   |
|   |                            | Foundation/support structure manufacturing standardization, efficiencies, and volume     | 68%  | 2.6                     |  |
|   | 핕                          | Economies of scale through increased project size  | 65%  | 2.6                     |  |
|   | e Wi                       | Installation and transportation equipment advancements                                   | 63%  | 2.5                     |  |
|   | shor                       | Increased turbine capacity and rotor diameter (thereby maintaining specific power)       | 59%  | 2.4                     |  |
|   | g Off                      | Improved component durability and reliability  | 58%  | 2.5                     |  |
|   | loating Offshore Wind      | Reduced financing costs and project contingencies  | 46%  | 2.3                     |  |
|   | Ξ                          | Increased competition among suppliers  | 46%  | 2.2                     |  |
|   |                            | Rotor design advancements  | 45%  | 2.1                     |  |
|   |                            | Integrated turbine-level system design optimization                                      | 44%  | 2.3                     |  |
|   |                            | Turbine and component manufacturing standardization, efficiencies, and volume            | 40%  | 2.3                     |  |
|   |                            |  |  |                         |  |

# Ranking of Broad Drivers to Achieve <u>Low LCOE</u> in 2030: Onshore and Fixed-Bottom Offshore



Asked respondents to rank broad drivers that might enable achieving low-scenario LCOE, separately for onshore and fixed-bottom offshore

"Learning with market growth" was deemed to be the highest rated item for both onshore and offshore, followed closely by "research and development"

"Increased competition and decreased risk" was the third-ranked item for onshore, while "eased project and transmission siting" was for offshore

See appendix slides for differences among respondent groups

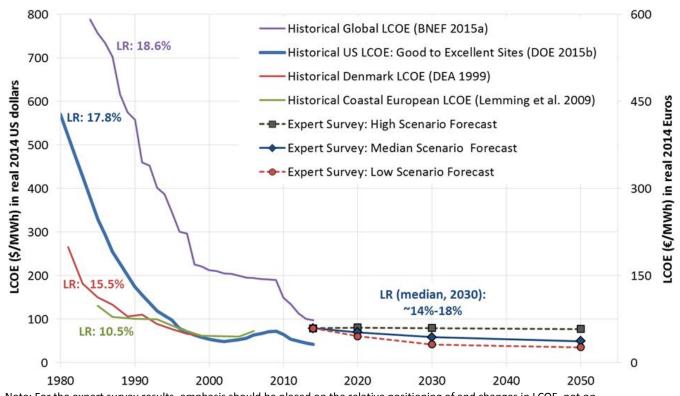
|               | - 1                                      |   |   |      |  |
|---------------|--|---|---|------|--|
|               | Wind technology, market, or other change | Percentage of experts ranking item "most important" | ts ranking n "most Ranking from 1- most |      |  |
| ρι            | Learning with market growth              | 33%   | 2.2                                     |      |  |
| e Wind        | Research & development                   | 32%   | 2.4                                     |      |  |
| Onshore       | Increased competition & decreased risk   | 16%   | 2.5                                     | _=== |  |
| Ō             | Eased wind project & transmission siting | 14%   | 3.2                                     | =    |  |
| рı            | Learning with market growth              | 33%   | 2.2                                     |      |  |
| e Wir         | Research & development                   | 32%   | 2.3                                     |      |  |
| Offshore Wind | Eased wind project & transmission siting | 25%   | 2.3                                     |      |  |
| Ö             | Increased competition & decreased risk   | 5%  | 3.4                                     |      |  |

## Comparison of LCOE Survey Results to Historical LCOE and Related Learning Rates



Historical LCOE-based learning estimates for **onshore wind** show a 10.5% to 18.6% reduction in LCOE for each doubling of cumulative global wind capacity

Survey results for median scenario are fully consistent with this range, at ~14% to 18%; survey results for low scenario show higher learning than historical trends



Note: For the expert survey results, emphasis should be placed on the relative positioning of and changes in LCOE, not on absolute magnitudes. Because the 2014 baselines shown in the figure are the median of expert responses, they do not represent any specific region of the world. For any specific region, the 2014 baselines and future absolute LCOE values would vary. For similar reasons, it is not appropriate to compare expert-survey results in terms of absolute LCOE magnitudes with the historical LCOE estimates shown on the chart for specific regions. Finally, learning rates are calculated based on a log-log relationship between LCOE and cumulative wind installations; as such, while historical learning rates closely match expected future learning predicted by the expert elicitation, visual inspection of the figure does not immediately convey that result.

Limited historical data for **offshore**, not much evidence for LCOE reductions so far

Implicit survey-based learning for **fixed-bottom offshore**, based on 2030 cumulative offshore wind capacity:

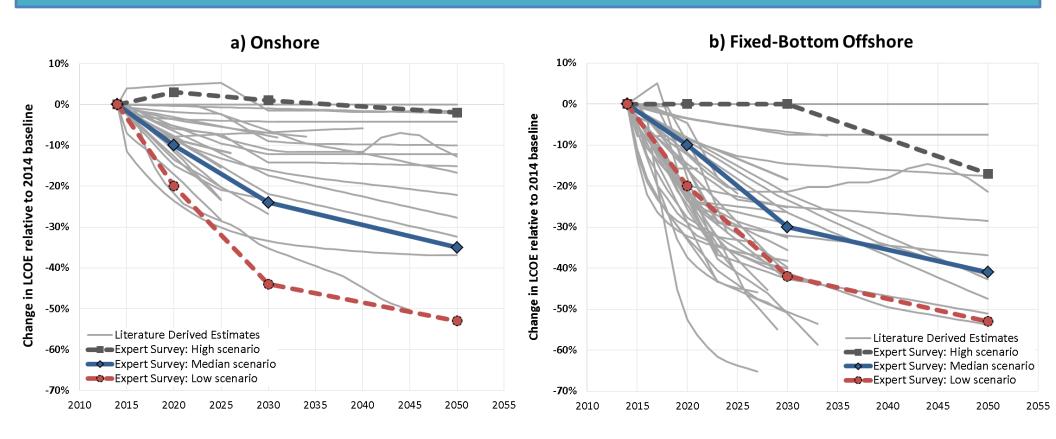
- 8% (median scenario)
- 13% (low scenario)

Findings suggest that experts either anticipate lower offshore-only learning (relative to onshore) or expect learning spillovers from on- to off-shore

# Comparison of LCOE Survey Results to Other Forecasts: *Onshore and Offshore Wind*



Expert survey results for onshore and fixed-bottom offshore wind are broadly within the range of other estimates of future LCOE reduction, however: (1) median-scenario survey-based LCOE trajectory for onshore wind tends somewhat towards lower end of literature range; and (2) survey results for fixed-bottom offshore wind in median-and low-scenarios are more-conservative than much of the broader literature



# Applying Learning Rates to Forecast Future Wind Energy Costs: Getting it Right



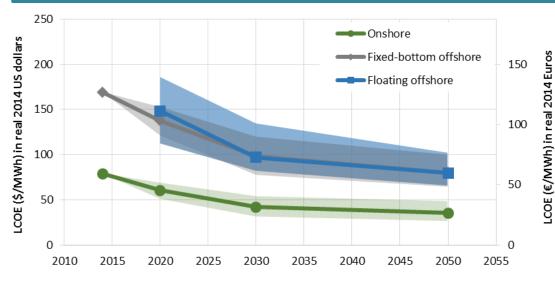
- Learning rate estimates for onshore wind range widely, from 33% to -11%, due to differences in model specification, geographic scope, analysis period
- Multiple concerns associated with using historical data to construct learning rates that are then used to forecast future costs; nonetheless, this is common practice
- Previous onshore wind LCOE learning comparison suggests that properly constructed learning rates may be reasonably used to forecast future costs for more mature applications (not obviously true for offshore wind)
  - Elicitation results for onshore wind are consistent with historical learning rates
- However, majority of literature focuses on CapEx-based learning, with recentlyestimated long-term onshore CapEx learning rates of 6%-9%
  - Well below historical LCOE learning (10.5-18.6%) and survey findings (14-18%)
  - Survey shows CapEx improvements to be only one means of achieving lower LCOE
- Use of CapEx-based learning may explain relative conservatism of other forecasts shown on previous slide; may result in understatement of cost reduction potential
- If used to forecast future costs, LCOE-based learning rates should be applied



## **Appendix**

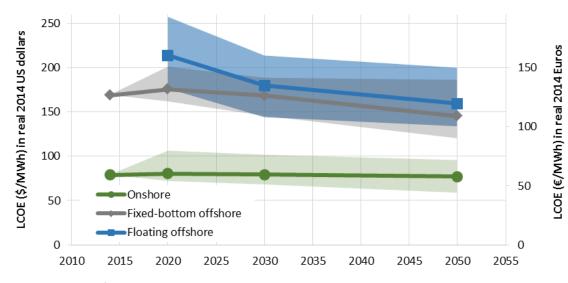
# Absolute LCOE, Low & High Scenarios: *All Applications, 2014 to 2050*





### **LOW SCENARIO**

Lines/markers indicate the median expert response for the **low LCOE scenario** Shaded areas show the 1st-3rd quartiles of expert responses

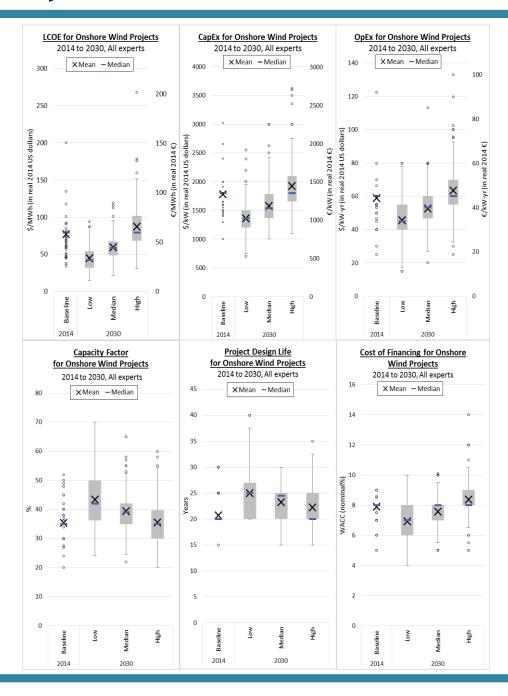


### **HIGH SCENARIO**

Lines/markers indicate the median expert response for the **high LCOE scenario** Shaded areas show the 1st-3rd quartiles of expert responses

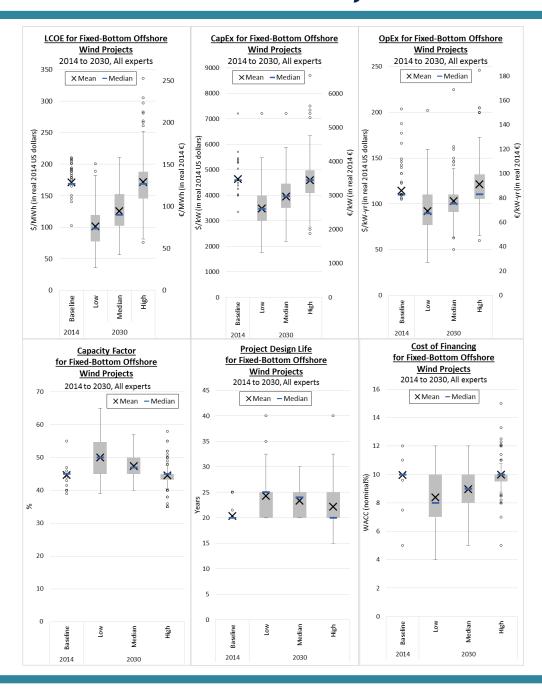
# Changes in LCOE and LCOE Components: Onshore Wind, 2014 to 2030





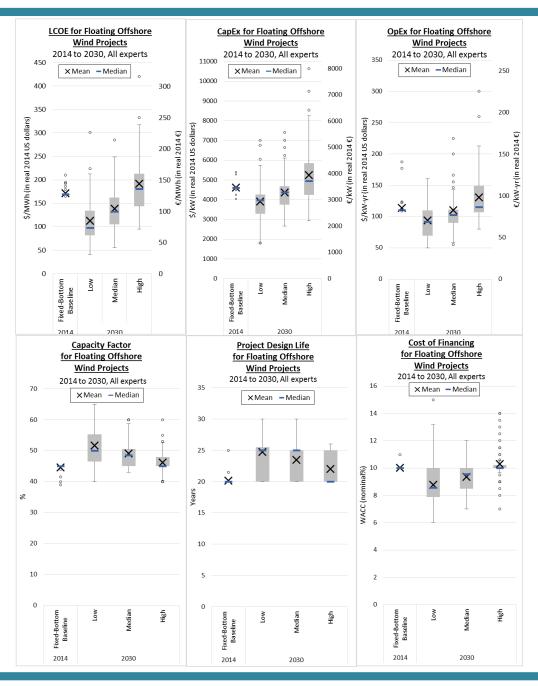
# Changes in LCOE and LCOE Components: Fixed-Bottom Offshore Wind, 2014 to 2030





# Changes in LCOE and LCOE Components: Floating Offshore Wind, 2014 to 2030





# Turbine Characteristics, typical in 2030: *All Applications*

10%

10 to <12 MW

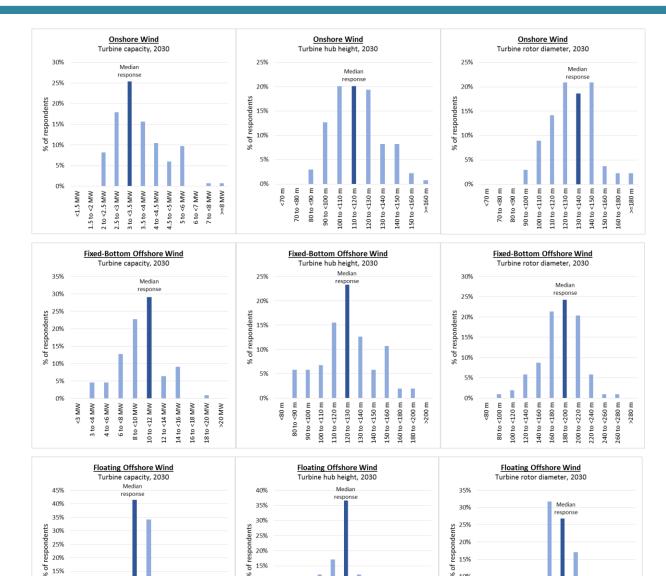
14 to <16 MW 16 to <18 MW

12 to <14 MW

6 to <8 MW

8 to <10 MW





5%

150 to <160 m

140 to <150 m

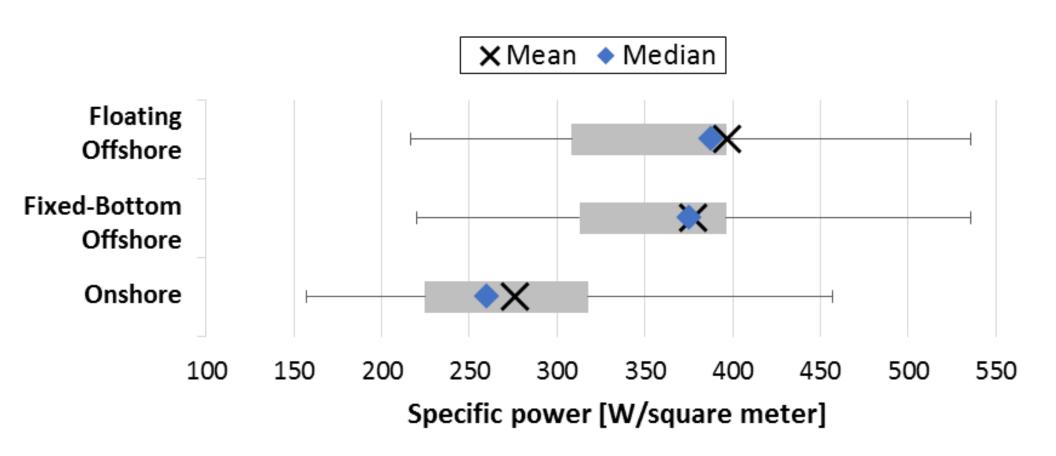
140 to <160 m 160 to <180 m

180 to <200 m 200 to <220 m

100 to <120 m 120 to <140 m

# Turbine Specific Power, typical in 2030: *All Applications*





## Relative Impact on LCOE Reductions in 2030: Onshore, Land-Based Wind



| Wind technology, market, or other change  | Percentage of<br>experts rating item<br>"Large expected<br>impact" | 3- l<br>2- m<br>1- s | g, Rating Distribution<br>arge impact<br>edian impact<br>mall impact<br>no impact |
|---|--|----------------------|---|
| Increased rotor diameter such that specific power declines  | 58%  | 2.5                  |   |
| Rotor design advancements   | 45%  | 2.3                  |   |
| Increased tower height  | 33%  | 2.2                  |   |
| Reduced financing costs and project contingencies due to lower risk profile, greater accuracy in energy production estimates, improved risk management, and increased industry experience and standardization | 32%  | 2.1                  |   |
| Improved component durability and reliability   | 31%  | 2.1                  |   |
| Increased energy production due to new transmission to higher wind speed  | 31%  | 2.0                  |   |
| sites Extended turbine design lifetime  | 29%  | 2.0                  |   |
| Operating efficiencies to increase plant performance  | 28%  | 2.0                  |   |
| Increased turbine capacity and rotor diameter (thereby maintaining specific power)  | 28%  | 1.9                  |   |
| Turbine and component manufacturing standardization, efficiencies, and volume   | 27%  | 2.0                  | _ = _   |
| Improved plant-level layout through understanding of complex flow and high-resolution micro-siting  | 27%  | 2.0                  |   |
| Integrated turbine-level system design optimization   | 23%  | 2.0                  | _ = _   |
| Increased competition among suppliers of components, turbines, Balance of Plant services, installation, and operations and maintenance  | 21%  | 1.8                  | _==_  |
| Large variety of alternative turbine designs to suit site-specific conditions   | 17%  | 1.7                  | _==_  |
| Innovative non-conventional plant-level layouts that could involve mixed turbine ratings, hub heights and rotor diameters   | 17%  | 1.6                  |   |
| Maintenance process efficiencies  | 17%  | 1.8                  | _ = =   |
| Tower design advancements   | 14%  | 1.8                  |   |
| Economies of scale through increased project size   | 12%  | 1.6                  |   |
| Installation and transportation equipment advancements  | 12%  | 1.7                  |   |
| Nacelle components design advancements  | 12%  | 1.6                  | $\blacksquare$  |
| Innovative non-conventional turbine designs   | 12%  | 1.2                  | =   |
| Maintenance equipment advancements  | 10%  | 1.6                  | $\blacksquare$  |
| Foundation and support structure manufacturing standardization,<br>efficiencies, and volume   | 10%  | 1.5                  |   |
| Foundation and support structure design advancements  | 10%  | 1.3                  |   |
| Reduced total development costs and risks from greater transparency and<br>certainty around siting and permitting approval timelines and procedures   | 9%   | 1.5                  |   |
| Installation process efficiencies   | 9%   | 1.4                  | _==_  |
| Reduced fixed operating costs, excluding maintenance  | 5%   | 1.3                  |   |
| Lower decommissioning costs   | 1%   | 0.8                  |   |

### Relative Impact on LCOE Reductions in 2030 Fixed-Bottom Offshore Wind



| Wind technology, market, or other change   | Percentage of<br>experts rating item<br>"Large expected<br>impact" | Mean Rating , Rating Distribution 3-large impact 2- median impact 1- small impact 0- no impact |         |  |  |
|--|--|--|---------|--|--|
| Increased turbine capacity and rotor diameter (thereby maintaining specific power)   | 55%  | 2.4  |         |  |  |
| Foundation and support structure design advancements   | 53%  | 2.4  |         |  |  |
| Reduced financing costs and project contingencies due to lower risk profile,   | 3370   | 2.4  |         |  |  |
| greater accuracy in energy production estimates, improved risk   |  |  |         |  |  |
| management, and increased industry experience and standardization  | 49%  | 2.4  |         |  |  |
| Economies of scale through increased project size  | 48%  | 2.3  |         |  |  |
| Improved component durability and reliability  | 48%  | 2.3  |         |  |  |
| Installation process efficiencies  | 46%  | 2.4  |         |  |  |
| Installation and transportation equipment advancements   | 44%  | 2.3  |         |  |  |
| Foundation and support structure manufacturing standardization, efficiencies, and volume   | 43%  | 2.2  |         |  |  |
| Extended turbine design lifetime   |  |  |         |  |  |
| Turbine and component manufacturing standardization, efficiencies, and   | 36%  | 2.2  |         |  |  |
| volume   | 36%  | 2.1  |         |  |  |
| Increased competition among suppliers of components, turbines, Balance of Plant services, installation, and operations and maintenance | 35%  | 2.1  |         |  |  |
| Integrated turbine-level system design optimization  |  |  |         |  |  |
| Rotor design advancements  | 33%  | 2.1  |         |  |  |
| Maintenance process efficiencies   | 32%  | 2.1  |         |  |  |
|  | 32%  | 2.2  |         |  |  |
| Maintenance equipment advancements   | 30%  | 2.0  |         |  |  |
| Operating efficiencies to increase plant performance   | 29%  | 2.1  |         |  |  |
| Increased rotor diameter such that specific power declines   | 27%  | 2.0  |         |  |  |
| Reduced total development costs and risks from greater transparency and  |  |  |         |  |  |
| certainty around siting and permitting approval timelines and procedures   | 25%  | 1.9  |         |  |  |
| Increased energy production due to new transmission to higher wind speed sites   | 21%  | 1.7  |         |  |  |
| Improved plant-level layout through understanding of complex flow and  |  |  |         |  |  |
| high-resolution micro-siting   | 21%  | 1.8  |         |  |  |
| Nacelle components design advancements   | 19%  | 1.9  |         |  |  |
| Innovative non-conventional turbine designs  | 17%  | 1.5  |         |  |  |
| Tower design advancements  | 12%  | 1.5  |         |  |  |
| Reduced fixed operating costs, excluding maintenance   | 10%  | 1.5  | _ = = _ |  |  |
| Increased tower height   | 6%   | 1.3  |         |  |  |
| Innovative non-conventional plant-level layouts that could involve mixed   | 5%   | 11   |         |  |  |
| turbine ratings, hub heights and rotor diameters  Large variety of alternative turbine designs to suit site-specific conditions        |  | 1.1  |         |  |  |
| Lower decommissioning costs  | 5%   | 1.2  |         |  |  |
| conc. accommissioning costs  | 2%   | 0.9  |         |  |  |

## Relative Impact on LCOE Reductions in 2030 Floating Offshore Wind



| Wind technology, market, or other change   | Percentage of<br>experts rating item<br>"Large expected<br>impact" | Mean Rating , Rating Distribution 3-large impact 2- median impact 1- small impact 0- no impact |    |  |
|--|--|--|----|--|
| Foundation and support structure design advancements   | 80%  | 2.8  |    |  |
| Installation process efficiencies  | 78%  | 2.7  |    |  |
| Foundation and support structure manufacturing standardization, efficiencies, and volume   | 68%  | 2.6  |    |  |
| Economies of scale through increased project size  | 65%  | 2.6  |    |  |
| Installation and transportation equipment advancements   | 63%  | 2.5  |    |  |
| Increased turbine capacity and rotor diameter (thereby maintaining specific power)   | 59%  | 2.4  |    |  |
| Improved component durability and reliability  | 58%  | 2.5  |    |  |
| Reduced financing costs and project contingencies due to lower risk profile,   |  |  |    |  |
| greater accuracy in energy production estimates, improved risk management, and increased industry experience and standardization                 | 46%  | 2.3  |    |  |
| Increased competition among suppliers of components, turbines, Balance of Plant services, installation, and operations and maintenance           | f<br>46%   | 2.2  |    |  |
| Rotor design advancements  | 45%  | 2.1  |    |  |
| Integrated turbine-level system design optimization  | 44%  | 2.3  |    |  |
| Turbine and component manufacturing standardization, efficiencies, and   | 40%  | 2.3  |    |  |
| volume  Extended turbine design lifetime   | 39%  | 2.2  |    |  |
| Maintenance process efficiencies   | 35%  | 2.2  |    |  |
| Innovative non-conventional turbine designs  | 34%  | 1.9  |    |  |
| Increased rotor diameter such that specific power declines   | 32%  | 2.1  |    |  |
| Increased energy production due to new transmission to higher wind speed sites   |  | 1.7  |    |  |
| Tower design advancements  | 28%  | 1.9  |    |  |
| Nacelle components design advancements   | 28%  | 1.8  |    |  |
| Maintenance equipment advancements   | 25%  | 2.0  |    |  |
| Reduced total development costs and risks from greater transparency and certainty around siting and permitting approval timelines and procedures | 20%  | 1.9  | _= |  |
| Operating efficiencies to increase plant performance   | 18%  | 2.0  |    |  |
| Improved plant-level layout through understanding of complex flow and high-resolution micro-siting   | 15%  | 1.8  | _= |  |
| Increased tower height   | 15%  | 1.4  |    |  |
| Large variety of alternative turbine designs to suit site-specific conditions  | 12%  | 1.2  |    |  |
| Innovative non-conventional plant-level layouts that could involve mixed turbine ratings, hub heights and rotor diameters                        | 12%  | 1.2  |    |  |
| Reduced fixed operating costs, excluding maintenance   | 8%   | 1.4  |    |  |
| Lower decommissioning costs  | 3%   | 0.8  |    |  |

# Changes in LCOE by Respondent Group: Onshore Wind, 2014 to 2050



|                 |                           | Onshore win | d (LCOE rela | ative to exp  | ert-specific | 2014 base | line)  |             |             |   |             |  |
|-----------------|---------------------------|-------------|--------------|---|--------------|-----------|--|-------------|-------------|---|-------------|--|
| D               | espondent Group           | Number of   | Median sc    | Median scenario for typical LCOE (median expert response) |              |           | Low scenario for typical LCOE (median expert response) |             |             | High scenario for typical LCOE (median expert response) |             |  |
| , no            | espondent droup           | respondents | 2020         | <b>2030</b>   | <b>2050</b>  | 2020      | <b>2030</b>  | <b>2050</b> | <b>2020</b> | <b>2030</b>   | <b>2050</b> |  |
|                 | All                       |             | -10%         | -24%  | -35%         | -20%      | -44%   | -53%        | 3%          | 1%  | -2%         |  |
| By Lead /       | Leading                   | 17          | -13%         | -27%  | -48%         | -26%      | -57%   | -66%        | 0%          | 0%  | -7%         |  |
| Larger group    | Larger                    | 117         | -10%         | -24%  | -35%         | -19%      | -44%   | -52%        | 3%          | 2%  | -1%         |  |
|                 | Research                  | 38          | -9%          | -25%  | -31%         | -21%      | -44%   | -50%        | 7%          | 10%   | 1%          |  |
| Dy type of      | Wind deployment           | 22          | -10%         | -22%  | -34%         | -21%      | -43%   | -50%        | 0%          | 1%  | -1%         |  |
| By type of      | Equipment manufacturer    | 22          | -12%         | -23%  | -36%         | -21%      | -40%   | -53%        | -3%         | 0%  | -10%        |  |
| organization    | Other private sector      | 39          | -10%         | -26%  | -37%         | -18%      | -48%   | -54%        | 5%          | 7%  | 0%          |  |
|                 | Other                     | 13          | -10%         | -24%  | -34%         | -20%      | -42%   | -47%        | 0%          | 0%  | -2%         |  |
| By applications | Onshore only              | 52          | -9%          | -24%  | -36%         | -19%      | -43%   | -52%        | 4%          | 2%  | 3%          |  |
| evaluated       | Both onshore and offshore | 82          | -11%         | -24%  | -35%         | -21%      | -44%   | -54%        | 3%          | 1%  | -5%         |  |
| Destruct        | Wind energy markets       | 94          | -10%         | -27%  | -38%         | -21%      | -46%   | -54%        | 1%          | 0%  | -2%         |  |
| By type of      | Systems level             | 74          | -11%         | -26%  | -38%         | -21%      | -44%   | -53%        | 1%          | 0%  | -6%         |  |
| expertise       | Subsystem level           | 36          | -8%          | -24%  | -34%         | -21%      | -44%   | -53%        | 5%          | 0%  | -4%         |  |
|                 | North American            | 93          | -10%         | -25%  | -38%         | -22%      | -46%   | -55%        | 2%          | 0%  | -2%         |  |
| D. familianit   | Europe                    | 77          | -10%         | -23%  | -32%         | -21%      | -44%   | -53%        | 5%          | 5%  | -2%         |  |
| By familiarity  | Asia                      | 22          | -12%         | -27%  | -40%         | -27%      | -49%   | -55%        | 33%         | 4%  | 9%          |  |
| with region     | Latin America             | 24          | -8%          | -19%  | -34%         | -22%      | -37%   | -54%        | 1%          | 0%  | 0%          |  |
|                 | Middle East and Africa    | 6           | -11%         | -24%  | -30%         | -24%      | -54%   | -50%        | 17%         | -5%   | -6%         |  |

Note: Colors refer to whether and the degree to which the LCOE estimate is lower (green) or higher (red) than for "all" respondents

# Changes in LCOE by Respondent Group: Fixed-Bottom Offshore Wind, 2014 to 2050



|                  | Fixed                     | l-Bottom Offsh | nore wind (L | .COE relativ  | e to expert- | specific 20 | 14 baseline  | <br>e) | -    | •   | •    |  |
|------------------|---------------------------|----------------|--------------|---|--------------|-------------|--|--------|------|---|------|--|
| Re               | espondent Group           | Number of      |              | Median scenario for typical LCOE (median expert response) |              |             | Low scenario for typical LCOE (median expert response) |        |      | High scenario for typical LCOE (median expert response) |      |  |
|                  |                           | respondents    | 2020         | 2030  | 2050         | 2020        | 2030   | 2050   | 2020 | 2030  | 2050 |  |
| All              |                           | 110            | -10%         | -30%  | -41%         | -20%        | -43%   | -53%   | 0%   | 0%  | -17% |  |
| By Lead /        | Leading                   | 15             | -15%         | -35%  | -51%         | -29%        | -53%   | -62%   | 8%   | -3%   | -21% |  |
| Larger group     | Larger                    | 95             | -10%         | -29%  | -40%         | -19%        | -42%   | -53%   | 0%   | 0%  | -15% |  |
|                  | Research                  | 38             | -10%         | -26%  | -39%         | -20%        | -43%   | -51%   | 6%   | 0%  | -12% |  |
| Dy tyme of       | Wind deployment           | 16             | -11%         | -36%  | -45%         | -23%        | -53%   | -58%   | -4%  | -12%  | -25% |  |
| By type of       | Equipment manufacturer    | 12             | -4%          | -9%   | -41%         | -7%         | -32%   | -51%   | 3%   | 0%  | -11% |  |
| organization     | Other private sector      | 32             | -12%         | -29%  | -40%         | -20%        | -43%   | -55%   | 0%   | 0%  | -16% |  |
|                  | Other                     | 12             | -10%         | -32%  | -41%         | -17%        | -43%   | -54%   | -3%  | -4%   | -22% |  |
| By applications  | Offshore only             | 28             | -11%         | -36%  | -44%         | -24%        | -49%   | -56%   | -2%  | -12%  | -22% |  |
| evaluated        | Both onshore and offshore | 82             | -10%         | -28%  | -39%         | -18%        | -42%   | -53%   | 2%   | 0%  | -14% |  |
| Double was a set | Wind energy markets       | 77             | -12%         | -31%  | -41%         | -21%        | -45%   | -55%   | -1%  | 0%  | -19% |  |
| By type of       | Systems level             | 59             | -10%         | -31%  | -41%         | -19%        | -43%   | -54%   | 0%   | 0%  | -17% |  |
| expertise        | Subsystem level           | 30             | -10%         | -29%  | -39%         | -18%        | -43%   | -53%   | 2%   | 1%  | -13% |  |
|                  | North American            | 65             | -8%          | -27%  | -39%         | -18%        | -42%   | -53%   | 0%   | 0%  | -15% |  |
| D. familiarit    | Europe                    | 79             | -11%         | -32%  | -42%         | -20%        | -43%   | -53%   | 1%   | 0%  | -16% |  |
| By familiarity   | Asia                      | 21             | -14%         | -29%  | -44%         | -26%        | -47%   | -56%   | -1%  | -4%   | -23% |  |
| with region      | Latin America             | 11             | -11%         | -28%  | -39%         | -15%        | -42%   | -52%   | -1%  | 0%  | -28% |  |
|                  | Middle East and Africa    | 6              | -6%          | -25%  | -38%         | -10%        | -37%   | -53%   | -1%  | -3%   | -17% |  |

Note: Colors refer to whether and the degree to which the LCOE estimate is lower (green) or higher (red) than for "all" respondents

# Changes in LCOE by Respondent Group: Floating Offshore Wind, 2014 to 2050



|                 | Flo                       | ating Offshore        | wind (LCOI           | E relative to   | expert-spe | cific 2014 | baseline)  |      | •    |   |      |  |
|-----------------|---------------------------|-----------------------|----------------------|---|------------|------------|--|------|------|---|------|--|
| Re              | espondent Group           | Number of respondents | Median sce<br>(media | Median scenario for typical LCOE (median expert response) |            |            | Low scenario for typical LCOE (median expert response) |      |      | High scenario for typical LCOE (median expert response) |      |  |
|                 |                           |                       | 2020                 | 2030  | 2050       | 2020       | 2030   | 2050 | 2020 | 2030  | 2050 |  |
|                 | All                       | 44                    | 6%                   | -25%  | -38%       | -11%       | -45%   | -53% | 25%  | 5%  | -6%  |  |
| By Lead /       | Leading                   | 6                     | -5%                  | -38%  | -50%       | -23%       | -54%   | -64% | 28%  | 2%  | -13% |  |
| Larger group    | Larger                    | 38                    | 7%                   | -15%  | -31%       | -11%       | -40%   | -50% | 23%  | 5%  | -5%  |  |
|                 | Research                  | 17                    | 7%                   | -26%  | -31%       | -11%       | -45%   | -48% | 18%  | 8%  | -4%  |  |
| Du tuno of      | Wind deployment           | 7                     | 5%                   | -25%  | -38%       | -13%       | -47%   | -55% | 28%  | 5%  | -9%  |  |
| By type of      | Equipment manufacturer    | 0                     | NA                   | NA  | NA         | NA         | NA   | NA   | NA   | NA  | NA   |  |
| organization    | Other private sector      | 15                    | 5%                   | -20%  | -39%       | -14%       | -44%   | -53% | 19%  | 0%  | -5%  |  |
|                 | Other                     | 5                     | 13%                  | -15%  | -44%       | -9%        | -39%   | -55% | 29%  | 9%  | -6%  |  |
| By applications | Offshore only             | 13                    | 8%                   | -25%  | -39%       | -11%       | -45%   | -56% | 25%  | 5%  | -9%  |  |
| evaluated       | Both onshore and offshore | 31                    | 5%                   | -20%  | -31%       | -11%       | -44%   | -52% | 24%  | 4%  | -5%  |  |
| Distance        | Wind energy markets       | 29                    | 5%                   | -31%  | -42%       | -20%       | -45%   | -53% | 19%  | 0%  | -12% |  |
| By type of      | Systems level             | 31                    | 6%                   | -25%  | -38%       | -10%       | -45%   | -53% | 26%  | 5%  | -6%  |  |
| expertise       | Subsystem level           | 16                    | 0%                   | -17%  | -31%       | -11%       | -43%   | -48% | 13%  | 4%  | -4%  |  |
|                 | North American            | 27                    | 5%                   | -20%  | -31%       | -11%       | -45%   | -53% | 22%  | 4%  | -5%  |  |
| D fa ili ait    | Europe                    | 31                    | 8%                   | -15%  | -38%       | -11%       | -40%   | -53% | 28%  | 13%   | -5%  |  |
| By familiarity  | Asia                      | 9                     | 7%                   | -15%  | -31%       | -12%       | -34%   | -44% | 27%  | 13%   | -1%  |  |
| with region     | Latin America             | 4                     | 13%                  | -4%   | -23%       | -8%        | -4%  | -36% | 26%  | 13%   | 2%   |  |
|                 | Middle East and Africa    | 2                     | -4%                  | -22%  | -31%       | -23%       | -34%   | -42% | 13%  | -3%   | -9%  |  |

Note: Colors refer to whether and the degree to which the LCOE estimate is lower (green) or higher (red) than for "all" respondents

# Changes in LCOE Components by Respondent Group: *Onshore Wind, 2014 to 2030*



|                 | Onshore wind (LCOE compon | ent values in 2 | 030 relativ | e to exper | t-specific 2 | 2014 baseli        | ne)             |      |
|-----------------|---------------------------|-----------------|-------------|------------|--------------|--------------------|-----------------|------|
|                 |                           | Number of       |             | Media      | an scenario  | for typical        | LCOE            |      |
| Re              | espondent Group           | respondents     | LCOE        | CapEx      | ОрЕх         | Capacity<br>Factor | Project<br>Life | WACC |
|                 | All                       | 134             | -24%        | -12%       | -9%          | 10%                | 10%             | 0%   |
| By Lead /       | Leading                   | 17              | -27%        | -17%       | -17%         | 10%                | 10%             | 0%   |
| Larger group    | Larger                    | 117             | -24%        | -11%       | -9%          | 10%                | 10%             | 0%   |
|                 | Research                  | 38              | -25%        | -11%       | -14%         | 14%                | 25%             | 0%   |
| Dy tyme of      | Wind deployment           | 22              | -22%        | -11%       | -8%          | 11%                | 0%              | -1%  |
| By type of      | Equipment manufacturer    | 22              | -23%        | -3%        | -4%          | 8%                 | 5%              | 0%   |
| organization    | Other private sector      | 39              | -26%        | -15%       | -11%         | 11%                | 10%             | 0%   |
|                 | Other                     | 13              | -24%        | -15%       | -8%          | 10%                | 0%              | 0%   |
| By applications | Onshore only              | 52              | -24%        | -11%       | -8%          | 10%                | 0%              | 0%   |
| evaluated       | Both onshore and offshore | 82              | -24%        | -14%       | -12%         | 11%                | 15%             | 0%   |
| Du tuna of      | Wind energy markets       | 94              | -27%        | -14%       | -11%         | 11%                | 10%             | 0%   |
| By type of      | Systems level             | 74              | -26%        | -15%       | -11%         | 9%                 | 10%             | 0%   |
| expertise       | Subsystem level           | 36              | -24%        | -15%       | -8%          | 11%                | 13%             | 0%   |
|                 | North American            | 93              | -25%        | -11%       | -8%          | 14%                | 10%             | 0%   |
| Dy familiarity  | Europe                    | 77              | -23%        | -15%       | -10%         | 9%                 | 15%             | 0%   |
| By familiarity  | Asia                      | 22              | -27%        | -17%       | -12%         | 4%                 | 13%             | 0%   |
| with region     | Latin America             | 24              | -19%        | -9%        | 0%           | 8%                 | 0%              | 0%   |
|                 | Middle East and Africa    | 6               | -24%        | -11%       | -13%         | 9%                 | 13%             | 0%   |

Note: Colors refer to whether and the degree to which the factor change will result in LCOE estimates that are lower (green) or higher (red) than for "all" respondents

# Changes in LCOE Components by Respondent Group: *Fixed-Bottom Offshore, 2014 to 2030*



| Fixed-          | Bottom Offshore wind (LCOE o | component val         | <br>ues in 2030                  | relative t | o expert-s | pecific 2014       | 4 baseline      |      |  |  |  |
|-----------------|------------------------------|-----------------------|----------------------------------|------------|------------|--------------------|-----------------|------|--|--|--|
|                 |                              | Numbers               | Median scenario for typical LCOE |            |            |                    |                 |      |  |  |  |
| Re              | espondent Group              | Number of respondents | LCOE                             | CapEx      | ОрЕх       | Capacity<br>Factor | Project<br>Life | WACC |  |  |  |
| All             |                              | 110                   | -30%                             | -14%       | -9%        | 4%                 | 15%             | -10% |  |  |  |
| By Lead /       | Leading                      | 15                    | -35%                             | -18%       | -7%        | 11%                | 25%             | -8%  |  |  |  |
| Larger group    | Larger                       | 95                    | -29%                             | -14%       | -9%        | 4%                 | 15%             | -10% |  |  |  |
|                 | Research                     | 38                    | -26%                             | -17%       | -9%        | 7%                 | 0%              | -5%  |  |  |  |
| Dy type of      | Wind deployment              | 16                    | -36%                             | -18%       | -8%        | 9%                 | 23%             | -20% |  |  |  |
| By type of      | Equipment manufacturer       | 12                    | -9%                              | -4%        | -2%        | 0%                 | 0%              | 0%   |  |  |  |
| organization    | Other private sector         | 32                    | -29%                             | -15%       | -13%       | 4%                 | 20%             | -10% |  |  |  |
|                 | Other                        | 12                    | -32%                             | -10%       | -4%        | 4%                 | 13%             | -20% |  |  |  |
| By applications | Offshore only                | 28                    | -36%                             | -11%       | -13%       | 7%                 | 20%             | -17% |  |  |  |
| evaluated       | Both onshore and offshore    | 82                    | -28%                             | -16%       | -9%        | 4%                 | 13%             | -1%  |  |  |  |
| Decharace       | Wind energy markets          | 77                    | -31%                             | -14%       | -9%        | 7%                 | 20%             | -10% |  |  |  |
| By type of      | Systems level                | 59                    | -31%                             | -17%       | -9%        | 7%                 | 15%             | -9%  |  |  |  |
| expertise       | Subsystem level              | 30                    | -29%                             | -17%       | -13%       | 3%                 | 25%             | 0%   |  |  |  |
|                 | North American               | 65                    | -27%                             | -13%       | -9%        | 4%                 | 10%             | -5%  |  |  |  |
| Dy familiarity  | Europe                       | 79                    | -32%                             | -17%       | -12%       | 7%                 | 20%             | -10% |  |  |  |
| By familiarity  | Asia                         | 21                    | -29%                             | -18%       | -13%       | 4%                 | 20%             | -10% |  |  |  |
| with region     | Latin America                | 11                    | -28%                             | -11%       | -9%        | 4%                 | 20%             | 0%   |  |  |  |
|                 | Middle East and Africa       | 6                     | -25%                             | -10%       | 0%         | 4%                 | 23%             | -13% |  |  |  |

Note: Colors refer to whether and the degree to which the factor change will result in LCOE estimates that are lower (green) or higher (red) than for "all" respondents

# Changes in LCOE Components by Respondent Group: *Floating Offshore Wind, 2014 to 2030*



| Flo             | ating Offshore wind (LCOE con | nponent values        | in 2030 re | lative to e | xpert-spe   | cific 2014 b       | aseline)        |      |
|-----------------|-------------------------------|-----------------------|------------|-------------|-------------|--------------------|-----------------|------|
|                 |                               | Number of             |            | Media       | an scenario | for typical        | LCOE            |      |
| Re              | espondent Group               | Number of respondents | LCOE       | CapEx       | ОрЕх        | Capacity<br>Factor | Project<br>Life | WACC |
|                 | All                           | 44                    | -25%       | -5%         | -8%         | 9%                 | 25%             | -5%  |
| By Lead /       | Leading                       | 6                     | -38%       | -10%        | -9%         | 20%                | 25%             | -15% |
| Larger group    | Larger                        | 38                    | -15%       | -5%         | -7%         | 8%                 | 23%             | 0%   |
|                 | Research                      | 17                    | -26%       | -7%         | -9%         | 9%                 | 25%             | 0%   |
| Durtum a of     | Wind deployment               | 7                     | -25%       | -3%         | 5%          | 2%                 | 25%             | -20% |
| By type of      | Equipment manufacturer        | 0                     | NA         | NA          | NA          | NA                 | NA              | NA   |
| organization    | Other private sector          | 15                    | -20%       | -8%         | -7%         | 7%                 | 16%             | -3%  |
|                 | Other                         | 5                     | -15%       | 0%          | -7%         | 11%                | 0%              | -5%  |
| By applications | Offshore only                 | 13                    | -25%       | 0%          | -9%         | 11%                | 25%             | -15% |
| evaluated       | Both onshore and offshore     | 31                    | -20%       | -8%         | -7%         | 7%                 | 25%             | 0%   |
| Destruct        | Wind energy markets           | 29                    | -31%       | -12%        | -9%         | 9%                 | 25%             | -5%  |
| By type of      | Systems level                 | 31                    | -25%       | -3%         | -7%         | 11%                | 25%             | -4%  |
| expertise       | Subsystem level               | 16                    | -17%       | -4%         | -8%         | 4%                 | 25%             | 0%   |
|                 | North American                | 27                    | -20%       | -2%         | -9%         | 7%                 | 25%             | -7%  |
| D. formiliarit  | Europe                        | 31                    | -15%       | 0%          | -5%         | 9%                 | 25%             | -3%  |
| By familiarity  | Asia                          | 9                     | -15%       | -7%         | 0%          | 10%                | 25%             | 0%   |
| with region     | Latin America                 | 4                     | -4%        | -6%         | 0%          | 3%                 | 0%              | 10%  |
|                 | Middle East and Africa        | 2                     | -22%       | -10%        | -6%         | 22%                | 8%              | 8%   |

Note: Colors refer to whether and the degree to which the factor change will result in LCOE estimates that are lower (green) or higher (red) than for "all" respondents

# Typical Turbine Characteristics in 2030 by Respondent Group: *North American Projects*



|                           |                           |   |    |                       | North A              | America                  |    |                       |                      |                          |                   |                       |                      |                          |  |  |
|---------------------------|---------------------------|---|----|-----------------------|----------------------|--------------------------|----|-----------------------|----------------------|--------------------------|-------------------|-----------------------|----------------------|--------------------------|--|--|
|                           |                           |   |    | On                    | shore                |                          |    | Fixed-Bot             | tom Offsh            | ore                      | Floating Offshore |                       |                      |                          |  |  |
| Number of all respondents | Res                       | spondent Group  | n  | Turbine capacity (MW) | Hub<br>height<br>(m) | Rotor<br>diameter<br>(m) | n  | Turbine capacity (MW) | Hub<br>height<br>(m) | Rotor<br>diameter<br>(m) | n                 | Turbine capacity (MW) | Hub<br>height<br>(m) | Rotor<br>diameter<br>(m) |  |  |
| 77                        | All                       | North America   | 71 | 3.25                  | 115                  | 135                      | 37 | 9                     | 115                  | 170                      | 18                | 9                     | 120                  | 190                      |  |  |
| 69                        | By Lead / Larger          | Larger  | 63 | 3.25                  | 115                  | 135                      | 31 | 9                     | 125                  | 170                      | 16                | 9                     | 115                  | 180                      |  |  |
| 8                         | group                     | Leading   | 8  | 3.5                   | 115                  | 125                      | 6  | 8                     | 115                  | 190                      | 2                 | 10                    | 125                  | 210                      |  |  |
| 52                        | Du tuno of                | Wind energy markets   | 47 | 3.25                  | 115                  | 125                      | 24 | 9                     | 125                  | 190                      | 11                | 11                    | 125                  | 190                      |  |  |
| 46                        | By type of                | Systems level   | 44 | 3.25                  | 115                  | 135                      | 22 | 9                     | 115                  | 170                      | 4                 | 9                     | 120                  | 180                      |  |  |
| 23                        | expertise                 | Subsystem level   | 23 | 3.25                  | 115                  | 135                      | 12 | 9                     | 120                  | 190                      | 8                 | 9                     | 120                  | 190                      |  |  |
| 35                        | Dyannlications            | Onshore only  | 34 | 3.25                  | 115                  | 135                      |    | NA                    | NA                   | NA                       |                   | NA                    | NA                   | NA                       |  |  |
| 5                         | By applications evaluated | Offshore only   |    | NA                    | NA                   | NA                       | 4  | 11                    | 125                  | 200                      | 3                 | 11                    | 125                  | 210                      |  |  |
| 37                        | evaluated                 | Both onshore and offshore   | 37 | 3.25                  | 115                  | 125                      | 33 | 9                     | 115                  | 170                      | 15                | 9                     | 115                  | 170                      |  |  |
| 22                        |                           | Research  | 20 | 3.25                  | 115                  | 125                      | 17 | 9                     | 115                  | 190                      | 11                | 9                     | 125                  | 190                      |  |  |
| 16                        | Dutumo of                 | Wind deployment   | 14 | 3.5                   | 130                  | 140                      | 2  | 12                    | 130                  | 210                      | 2                 | 12                    | 130                  | 210                      |  |  |
| 14                        |                           | brganization Corporation  Equipment manufacturer  Other private sector  Other |    | 3.25                  | 125                  | 145                      | 4  | 12                    | 155                  | 200                      | 0                 | NA                    | NA                   | NA                       |  |  |
| 21                        | organization              |   |    | 2.75                  | 105                  | 125                      | 13 | 7                     | 100                  | 170                      | 4                 | 9                     | 95                   | 170                      |  |  |
| 4                         |                           |   |    | 3                     | 115                  | 115                      | 1  | 7                     | 155                  | 150                      | 1                 | 9                     | 170                  | 170                      |  |  |

Note: Colors refer to whether turbine size is larger (green) or smaller (red) than for "all" respondents

# Typical Turbine Characteristics in 2030 by Respondent Group: *European Projects*



|               |                           |                           |    |                  | Euı           | rope            |    |                  |               |                 |                   |                  |               |                 |  |  |
|---------------|---------------------------|---------------------------|----|------------------|---------------|-----------------|----|------------------|---------------|-----------------|-------------------|------------------|---------------|-----------------|--|--|
|               |                           |                           |    | On               | shore         |                 |    | Fixed-Bot        | tom Offsh     | ore             | Floating Offshore |                  |               |                 |  |  |
| Number of all | Res                       | pondent Group             | _  | Turbine          | Hub           | Rotor           |    | Turbine          | Hub           | Rotor           |                   | Turbine          | Hub           | Rotor           |  |  |
| respondents   |                           |                           | n  | capacity<br>(MW) | height<br>(m) | diameter<br>(m) | n  | capacity<br>(MW) | height<br>(m) | diameter<br>(m) | n                 | capacity<br>(MW) | height<br>(m) | diameter<br>(m) |  |  |
| 73            |                           | All Europe                | 49 | 3.75             | 115           | 130             | 58 | 11               | 125           | 190             | 20                | 11               | 125           | 190             |  |  |
| 61            | By Lead / Larger          | Larger                    | 41 | 3.75             | 120           | 135             | 50 | 11               | 125           | 190             | 18                | 10               | 125           | 190             |  |  |
| 12            | group                     | Leading                   | 8  | 3.25             | 115           | 110             | 8  | 10               | 130           | 150             | 2                 | 11               | 125           | 200             |  |  |
| 53            | Du tuno of                | Wind energy markets       | 34 | 3.5              | 115           | 125             | 42 | 11               | 125           | 190             | 14                | 10               | 125           | 190             |  |  |
| 34            | By type of                | Systems level             | 23 | 4.25             | 115           | 135             | 9  | 11               | 125           | 190             | 13                | 11               | 125           | 190             |  |  |
| 13            | expertise                 | Subsystem level           | 9  | 3.25             | 125           | 130             | 13 | 11               | 125           | 190             | 5                 | 9                | 115           | 170             |  |  |
| 12            | Py applications           | Onshore only              | 10 | 3.75             | 115           | 115             |    | NA               | NA            | NA              |                   | NA               | NA            | NA              |  |  |
| 22            | By applications evaluated | Offshore only             |    | NA               | NA            | NA              | 20 | 11               | 125           | 190             | 8                 | 11               | 125           | 190             |  |  |
| 39            | evaluateu                 | Both onshore and offshore | 39 | 3.75             | 125           | 135             | 38 | 11               | 135           | 190             | 12                | 9                | 125           | 180             |  |  |
| 20            |                           | Research                  | 17 | 3.75             | 115           | 135             | 17 | 11               | 125           | 170             | 4                 | 10               | 125           | 190             |  |  |
| 14            | Du tuno of                | Wind deployment           | 7  | 4.75             | 125           | 135             | 12 | 11               | 125           | 210             | 5                 | 9                | 115           | 190             |  |  |
| 9             | By type of                | Equipment manufacturer    |    | 3.75             | 130           | 145             | 7  | 11               | 135           | 190             | 0                 | NA               | NA            | NA              |  |  |
| 20            | organization              |                           |    | 3.5              | 115           | 125             | 15 | 11               | 125           | 190             | 8                 | 11               | 125           | 190             |  |  |
| 10            |                           |                           |    | 3.25             | 115           | 125             | 7  | 11               | 135           | 190             | 3                 | 11               | 135           | 190             |  |  |

Note: Colors refer to whether turbine size is larger (green) or smaller (red) than for "all" respondents

# Relative Impact on LCOE Reductions in 2030 by Respondent Group: *Onshore Wind*



| Onshore By Lead / Larger  |                    |       |                   |          |                    |                           |                            |       |                  |         |           |                  |                            |                           |                  |                     |
|---|--------------------|-------|-------------------|----------|--------------------|---------------------------|----------------------------|-------|------------------|---------|-----------|------------------|----------------------------|---------------------------|------------------|---------------------|
| Percent of experts rating item "Large expected impact"  |                    | ,     | d / Larger<br>oup |          | By typ             | e of organizatio          | n                          |       |                  | By fami | liarity w | rith region      |                            | By type of expertise      |                  |                     |
| Wind technology, market, or other change  | All<br>Respondents | Large | Leading           | Research | Wind<br>deployment | Equipment<br>manufacturer | Other<br>private<br>sector | Other | North<br>America | Europe  | Asia      | Latin<br>America | Middle<br>East &<br>Africa | Wind<br>energy<br>markets | Systems<br>level | Subsystems<br>level |
| Number of respondents   | 129                | 112   | 17                | 37       | 22                 | 22                        | 36                         | 12    | 89               | 75      | 21        | 24               | 6                          | 90                        | 74               | 35                  |
| Increased rotor diameter such that specific power declines  | 58%                | 62%   | 39%               | 68%      | 68%                | 60%                       | 51%                        | 33%   | 60%              | 56%     | 50%       | 52%              | 50%                        | 58%                       | 61%              | 62%                 |
| Rotor design advancements   | 45%                | 46%   | 38%               | 47%      | 45%                | 64%                       | 35%                        | 33%   | 43%              | 49%     | 48%       | 54%              | 60%                        | 40%                       | 52%              | 46%                 |
| Increased tower height  | 33%                | 33%   | 33%               | 31%      | 32%                | 45%                       | 30%                        | 33%   | 36%              | 28%     | 33%       | 54%              | 17%                        | 36%                       | 28%              | 36%                 |
| Reduced financing costs and project contingencies due to lower risk<br>profile, greater accuracy in energy production estimates, improved risk<br>management, and increased industry experience and standardization | 32%                | 35%   | 17%               | 47%      | 24%                | 27%                       | 21%                        | 46%   | 29%              | 39%     | 36%       | 21%              | 33%                        | 31%                       | 32%              | 35%                 |
| Improved component durability and reliability   | 31%                | 31%   | 31%               | 39%      | 19%                | 23%                       | 31%                        | 42%   | 26%              | 39%     | 48%       | 29%              | 60%                        | 31%                       | 32%              | 28%                 |
| Increased energy production due to new transmission to higher wind speed sites  | 31%                | 32%   | 22%               | 22%      | 38%                | 33%                       | 31%                        | 38%   | 36%              | 25%     | 32%       | 35%              | 33%                        | 35%                       | 31%              | 35%                 |
| Extended turbine design lifetime  | 29%                | 29%   | 25%               | 31%      | 27%                | 32%                       | 24%                        | 33%   | 24%              | 40%     | 38%       | 25%              | 20%                        | 28%                       | 29%              | 31%                 |
| Operating efficiencies to increase plant performance  | 28%                | 29%   | 24%               | 31%      | 14%                | 27%                       | 32%                        | 33%   | 24%              | 32%     | 43%       | 21%              | 67%                        | 30%                       | 26%              | 25%                 |
| Increased turbine capacity and rotor diameter (thereby maintaining specific power)  | 28%                | 30%   | 12%               | 19%      | 45%                | 36%                       | 28%                        | 8%    | 31%              | 24%     | 24%       | 46%              | 0%                         | 31%                       | 34%              | 26%                 |
| Turbine and component manufacturing standardization, efficiencies, and volume   | 27%                | 30%   | 12%               | 21%      | 14%                | 48%                       | 32%                        | 17%   | 20%              | 36%     | 43%       | 29%              | 60%                        | 24%                       | 34%              | 29%                 |
| Improved plant-level layout through understanding of complex flow and high-resolution micro-siting  | 27%                | 27%   | 29%               | 32%      | 18%                | 32%                       | 24%                        | 27%   | 29%              | 28%     | 33%       | 38%              | 17%                        | 26%                       | 34%              | 31%                 |
| Integrated turbine-level system design optimization   | 23%                | 23%   | 21%               | 36%      | 10%                | 32%                       | 15%                        | 10%   | 20%              | 28%     | 20%       | 17%              | 0%                         | 20%                       | 30%              | 26%                 |
| Increased competition among suppliers of components, turbines, Balance of Plant services, installation, and operations and maintenance  | 21%                | 20%   | 24%               | 17%      | 14%                | 14%                       | 26%                        | 38%   | 16%              | 32%     | 32%       | 29%              | 50%                        | 23%                       | 20%              | 23%                 |
| Large variety of alternative turbine designs to suit site-specific conditions   | 17%                | 18%   | 12%               | 19%      | 10%                | 33%                       | 8%                         | 25%   | 16%              | 15%     | 24%       | 13%              | 17%                        | 18%                       | 15%              | 20%                 |
| Innovative non-conventional plant-level layouts that could involve mixed turbine ratings, hub heights and rotor diameters   | 17%                | 19%   | 0%                | 22%      | 14%                | 27%                       | 8%                         | 11%   | 16%              | 17%     | 24%       | 25%              | 0%                         | 16%                       | 19%              | 17%                 |
| Maintenance process efficiencies  | 17%                | 16%   | 18%               | 22%      | 10%                | 9%                        | 14%                        | 36%   | 10%              | 22%     | 14%       | 8%               | 0%                         | 18%                       | 12%              | 11%                 |
| Tower design advancements   | 14%                | 16%   | 6%                | 12%      | 19%                | 14%                       | 14%                        | 17%   | 15%              | 13%     | 5%        | 22%              | 20%                        | 14%                       | 17%              | 18%                 |
| Economies of scale through increased project size   | 12%                | 12%   | 17%               | 5%       | 14%                | 14%                       | 19%                        | 8%    | 8%               | 15%     | 15%       | 13%              | 0%                         | 13%                       | 18%              | 17%                 |
| Nacelle components design advancements  | 12%                | 12%   | 14%               | 12%      | 14%                | 9%                        | 15%                        | 8%    | 10%              | 12%     | 15%       | 13%              | 0%                         | 11%                       | 17%              | 15%                 |
| Installation and transportation equipment advancements  | 12%                | 11%   | 19%               | 18%      | 5%                 | 14%                       | 11%                        | 8%    | 14%              | 9%      | 10%       | 21%              | 20%                        | 13%                       | 16%              | 26%                 |
| Innovative non-conventional turbine designs   | 12%                | 13%   | 0%                | 12%      | 14%                | 22%                       | 8%                         | 0%    | 14%              | 13%     | 21%       | 10%              | 0%                         | 11%                       | 16%              | 20%                 |
| Maintenance equipment advancements  | 10%                | 10%   | 12%               | 9%       | 10%                | 5%                        | 11%                        | 30%   | 8%               | 13%     | 14%       | 8%               | 0%                         | 12%                       | 8%               | 9%                  |
| Foundation and support structure manufacturing standardization, efficiencies, and volume  | 10%                | 11%   | 0%                | 18%      | 5%                 | 15%                       | 6%                         | 0%    | 6%               | 14%     | 10%       | 13%              | 0%                         | 6%                        | 15%              | 12%                 |
| Foundation and support structure design advancements  | 10%                | 11%   | 0%                | 18%      | 10%                | 0%                        | 8%                         | 9%    | 6%               | 11%     | 5%        | 4%               | 0%                         | 8%                        | 11%              | 11%                 |
| Reduced total development costs and risks from greater transparency and certainty around siting and permitting approval timelines and procedures  | 9%                 | 9%    | 11%               | 14%      | 5%                 | 5%                        | 5%                         | 23%   | 7%               | 14%     | 9%        | 8%               | 17%                        | 10%                       | 13%              | 12%                 |
| Installation process efficiencies   | 9%                 | 9%    | 6%                | 15%      | 10%                | 0%                        | 11%                        | 0%    | 6%               | 11%     | 10%       | 13%              | 20%                        | 8%                        | 14%              | 11%                 |
| Reduced fixed operating costs, excluding maintenance  | 5%                 | 4%    | 12%               | 3%       | 0%                 | 5%                        | 5%                         | 17%   | 1%               | 6%      | 5%        | 0%               | 0%                         | 3%                        | 1%               | 3%                  |
| Lower decommissioning costs   | 1%                 | 1%    | 0%                | 0%       | 5%                 | 0%                        | 0%                         | 0%    | 1%               | 1%      | 0%        | 4%               | 0%                         | 1%                        | 0%               | 0%                  |

Note: Colors refer to the relative rating of each advancement possibility within each respondent category (i.e., colors are coded based on each column, with green designating a higher-rated advancement and red a lower-rated advancement)

## Relative Impact on LCOE Reductions in 2030 by Respondent Group: Fixed-Bottom Offshore """



| Fixed-Bottom Offshore  |                    |       |                   |          |                    |                             |                      |       |                  |         |           |                      |                            |                           |                  |                    |
|--|--------------------|-------|-------------------|----------|--------------------|-----------------------------|----------------------|-------|------------------|---------|-----------|----------------------|----------------------------|---------------------------|------------------|--------------------|
| Percent of experts rating item "Large expected impact"   |                    |       | d / Larger<br>oup |          | By typ             | e of organizatio            | n                    |       |                  | By fami | liarity w | By type of expertise |                            |                           |                  |                    |
| Wind technology, market, or other change   | All<br>Respondents | Large | Leading           | Research | Wind<br>deployment | Equipment<br>t manufacturer | Other private sector | Other | North<br>America | Europe  | Asia      | Latin<br>America     | Middle<br>East &<br>Africa | Wind<br>energy<br>markets | Systems<br>level | Subsystem<br>level |
| Number of respondents  | 98                 | 83    | 15                | 33       | 15                 | 9                           | 30                   | 11    | 56               | 74      | 20        | 11                   | 6                          | 70                        | 6                | 29                 |
| Increased turbine capacity and rotor diameter (thereby maintaining   | FF0/               | F70/  | 47%               | FF0/     | 67%                | 44%                         | F00/                 | 64%   | F00/             | 58%     | 450/      | 720/                 | F00/                       | C10/                      | E 40/            | F20/               |
| specific power)  | 55%                | 57%   | 4/%               | 55%      | 6/%                | 44%                         | 50%                  | 64%   | 50%              | 58%     | 45%       | 73%                  | 50%                        | 61%                       | 54%              | 52%                |
| Foundation and support structure design advancements   | 53%                | 55%   | 36%               | 44%      | 60%                | 67%                         | 47%                  | 73%   | 53%              | 51%     | 50%       | 73%                  | 80%                        | 53%                       | 51%              | 45%                |
| Reduced financing costs and project contingencies due to lower risk  |                    |       |                   |          |                    |                             |                      |       |                  |         |           |                      |                            |                           |                  |                    |
| profile, greater accuracy in energy production estimates, improved risk management, and increased industry experience and standardization        | 49%                | 51%   | 33%               | 46%      | 56%                | 44%                         | 42%                  | 67%   | 44%              | 49%     | 45%       | 55%                  | 33%                        | 53%                       | 47%              | 38%                |
| Economies of scale through increased project size  | 48%                | 49%   | 40%               | 46%      | 50%                | 44%                         | 57%                  | 30%   | 46%              | 47%     | 40%       | 64%                  | 60%                        | 51%                       | 44%              | 38%                |
| mproved component durability and reliability   | 48%                | 48%   | 50%               | 56%      | 53%                | 33%                         | 41%                  | 45%   | 46%              | 49%     | 50%       | 73%                  | 40%                        | 45%                       | 56%              | 52%                |
| Installation process efficiencies  | 46%                | 49%   | 29%               | 41%      | 56%                | 22%                         | 47%                  | 70%   | 47%              | 45%     | 50%       | 73%                  | 50%                        | 46%                       | 46%              | 55%                |
| Installation and transportation equipment advancements   | 44%                | 46%   | 36%               | 39%      | 44%                | 44%                         | 50%                  | 45%   | 46%              | 45%     | 55%       | 64%                  | 20%                        | 43%                       | 43%              | 48%                |
| Foundation and support structure manufacturing standardization,  |                    |       |                   |          |                    |                             |                      |       |                  |         |           |                      |                            |                           |                  |                    |
| efficiencies, and volume   | 43%                | 48%   | 8%                | 42%      | 38%                | 44%                         | 45%                  | 45%   | 39%              | 45%     | 42%       | 55%                  | 20%                        | 46%                       | 42%              | 43%                |
| Extended turbine design lifetime   | 36%                | 35%   | 43%               | 24%      | 56%                | 33%                         | 33%                  | 55%   | 26%              | 42%     | 45%       | 55%                  | 40%                        | 41%                       | 37%              | 34%                |
| Turbine and component manufacturing standardization, efficiencies, and volume  | 36%                | 40%   | 8%                | 30%      | 50%                | 22%                         | 38%                  | 40%   | 30%              | 37%     | 26%       | 45%                  | 20%                        | 36%                       | 35%              | 32%                |
| Increased competition among suppliers of components, turbines, Balance of Plant services, installation, and operations and maintenance           | 35%                | 38%   | 20%               | 31%      | 56%                | 22%                         | 32%                  | 33%   | 31%              | 38%     | 25%       | 36%                  | 17%                        | 39%                       | 30%              | 24%                |
| Integrated turbine-level system design optimization  | 33%                | 37%   | 7%                | 39%      | 23%                | 38%                         | 33%                  | 20%   | 30%              | 40%     | 33%       | 40%                  | 25%                        | 32%                       | 38%              | 36%                |
| Rotor design advancements  | 32%                | 32%   | 36%               | 33%      | 27%                | 33%                         | 36%                  | 27%   | 33%              | 35%     | 42%       | 55%                  | 20%                        | 26%                       | 38%              | 39%                |
| Maintenance process efficiencies   | 32%                | 32%   | 33%               | 28%      | 27%                | 33%                         | 33%                  | 45%   | 25%              | 34%     | 30%       | 36%                  | 17%                        | 32%                       | 32%              | 34%                |
| Maintenance equipment advancements   | 30%                | 30%   | 27%               | 31%      | 40%                | 11%                         | 27%                  | 36%   | 19%              | 32%     | 25%       | 36%                  | 17%                        | 31%                       | 26%              | 34%                |
| •  | 29%                | 28%   | 33%               | 31%      | 27%                | 33%                         | 24%                  | 36%   | 23%              | 32%     | 25%       | 45%                  | 17%                        | 26%                       | 25%              |                    |
| Operating efficiencies to increase plant performance<br>Increased rotor diameter such that specific power declines                               | 27%                | 29%   | 14%               | 28%      | 27%                | 33%                         | 28%                  | 13%   | 26%              | 30%     | 35%       | 45%                  | 0%                         | 26%                       | 33%              | 24%<br>32%         |
| Reduced total development costs and risks from greater transparency and certainty around siting and permitting approval timelines and procedures | 25%                | 28%   | 7%                | 20%      | 20%                | 44%                         | 29%                  | 17%   | 24%              | 30%     | 37%       | 45%                  | 17%                        | 22%                       | 23%              | 34%                |
| Increased energy production due to new transmission to higher wind speed sites   | 21%                | 20%   | 27%               | 21%      | 20%                | 33%                         | 19%                  | 20%   | 21%              | 22%     | 20%       | 36%                  | 40%                        | 22%                       | 20%              | 11%                |
| Improved plant-level layout through understanding of complex flow and high-resolution micro-siting   | 21%                | 23%   | 7%                | 24%      | 15%                | 33%                         | 17%                  | 18%   | 27%              | 21%     | 26%       | 45%                  | 20%                        | 14%                       | 24%              | 24%                |
| Nacelle components design advancements   | 19%                | 20%   | 14%               | 16%      | 21%                | 13%                         | 28%                  | 9%    | 26%              | 16%     | 26%       | 40%                  | 20%                        | 19%                       | 20%              | 31%                |
| Innovative non-conventional turbine designs  | 17%                | 20%   | 0%                | 16%      | 14%                | 33%                         | 17%                  | 10%   | 20%              | 17%     | 26%       | 10%                  | 25%                        | 15%                       | 21%              | 24%                |
| Tower design advancements  | 12%                | 11%   | 14%               | 16%      | 7%                 | 11%                         | 10%                  | 9%    | 9%               | 13%     | 10%       | 9%                   | 20%                        | 9%                        | 13%              | 10%                |
| Reduced fixed operating costs, excluding maintenance   | 10%                | 10%   | 7%                | 3%       | 29%                | 11%                         | 7%                   | 10%   | 7%               | 12%     | 11%       | 18%                  | 0%                         | 10%                       | 9%               | 17%                |
| ncreased tower height  | 6%                 | 6%    | 7%                | 6%       | 0%                 | 11%                         | 7%                   | 9%    | 11%              | 5%      | 10%       | 18%                  | 0%                         | 8%                        | 9%               | 14%                |
| Innovative non-conventional plant-level layouts that could involve mixed turbine ratings, hub heights and rotor diameters                        | 5%                 | 6%    | 0%                | 9%       | 0%                 | 0%                          | 7%                   | 0%    | 5%               | 6%      | 5%        | 0%                   | 25%                        | 1%                        | 9%               | 10%                |
| Large variety of alternative turbine designs to suit site-specific conditions  | 5%                 | 6%    | 0%                | 3%       | 6%                 | 0%                          | 0%                   | 30%   | 7%               | 5%      | 10%       | 18%                  | 50%                        | 6%                        | 4%               | 3%                 |
| Lower decommissioning costs  | 2%                 | 3%    | 0%                | 0%       | 14%                | 0%                          | 0%                   | 0%    | 2%               | 1%      | 0%        | 0%                   | 0%                         | 3%                        | 2%               | 4%                 |

Note: Colors refer to the relative rating of each advancement possibility within each respondent category (i.e., colors are coded based on each column, with green designating a higher-rated advancement and red a lowerrated advancement)

# Relative Impact on LCOE Reductions in 2030 by Respondent Group: *Floating Offshore*



|  |                    | _     |                   | Floa     | ating Offshore     |                           |                            | _     |                  |         | _         |                  |                            |                           |                  |                     |
|--|--------------------|-------|-------------------|----------|--------------------|---------------------------|----------------------------|-------|------------------|---------|-----------|------------------|----------------------------|---------------------------|------------------|---------------------|
| Percent of experts rating item "Large expected impact"   |                    |       | d / Larger<br>oup |          | By type            | e of organization         | n                          |       |                  | By fami | liarity w | rith region      |                            | By t                      | ype of exp       | ertise              |
| Wind technology, market, or other change   | All<br>Respondents | Large | Leading           | Research | Wind<br>deployment | Equipment<br>manufacturer | Other<br>private<br>sector | Other | North<br>America | Europe  | Asia      | Latin<br>America | Middle<br>East &<br>Africa | Wind<br>energy<br>markets | Systems<br>level | Subsystems<br>level |
| Number of respondents  | 41                 | 37    | 4                 | 15       | 7                  | 0                         | 14                         | 5     | 26               | 29      | 8         | 3                | 2                          | 28                        | 29               | 14                  |
| Foundation and support structure design advancements   | 80%                | 78%   | 100%              | 80%      | 86%                | NA                        | 79%                        | 80%   | 77%              | 76%     | 63%       | 33%              | 0%                         | 79%                       | 83%              | 79%                 |
| Installation process efficiencies  | 78%                | 76%   | 100%              | 80%      | 57%                | NA                        | 86%                        | 80%   | 88%              | 69%     | 75%       | 100%             | 50%                        | 79%                       | 72%              | 79%                 |
| Foundation and support structure manufacturing standardization,  | 68%                | 69%   | 50%               | 43%      | 86%                | NA                        | 79%                        | 80%   | 54%              | 75%     | 75%       | 67%              | 0%                         | 70%                       | 57%              | 43%                 |
| efficiencies, and volume   |                    |       |                   |          |                    |                           |                            |       | 5 .,,            |         |           |                  |                            |                           |                  |                     |
| Economies of scale through increased project size  | 65%                | 64%   | 75%               | 71%      | 71%                | NA                        | 64%                        | 40%   | 72%              | 61%     | 75%       | 100%             | 50%                        | 61%                       | 64%              | 69%                 |
| Installation and transportation equipment advancements   | 63%                | 65%   | 50%               | 60%      | 43%                | NA                        | 79%                        | 60%   | 77%              | 59%     | 75%       | 100%             | 50%                        | 64%                       | 62%              | 71%                 |
| Increased turbine capacity and rotor diameter (thereby maintaining specific power)   | 59%                | 54%   | 100%              | 47%      | 71%                | NA                        | 57%                        | 80%   | 62%              | 55%     | 63%       | 100%             | 50%                        | 61%                       | 59%              | 57%                 |
| Improved component durability and reliability  | 58%                | 56%   | 75%               | 50%      | 86%                | NA                        | 50%                        | 60%   | 54%              | 57%     | 75%       | 67%              | 100%                       | 67%                       | 64%              | 71%                 |
| Increased competition among suppliers of components, turbines, Balance   | 460/               | 400/  | 250/              | 220/     | F70/               | NIA                       | 420/                       | 000/  | 420/             | 400/    | F00/      | 1000/            | F00/                       | F70/                      | 410/             | 210/                |
| of Plant services, installation, and operations and maintenance  | 46%                | 49%   | 25%               | 33%      | 57%                | NA                        | 43%                        | 80%   | 42%              | 48%     | 50%       | 100%             | 50%                        | 57%                       | 41%              | 21%                 |
| Reduced financing costs and project contingencies due to lower risk  |                    |       |                   |          |                    |                           |                            |       |                  |         |           |                  |                            |                           |                  |                     |
| profile, greater accuracy in energy production estimates, improved risk  | 46%                | 46%   | 50%               | 40%      | 43%                | NA                        | 50%                        | 60%   | 42%              | 45%     | 50%       | 67%              | 50%                        | 46%                       | 38%              | 36%                 |
| management, and increased industry experience and standardization  |                    |       |                   |          |                    |                           |                            |       |                  |         |           |                  |                            |                           |                  |                     |
| Rotor design advancements  | 45%                | 44%   | 50%               | 53%      | 57%                | NA                        | 31%                        | 40%   | 52%              | 43%     | 63%       | 67%              | 50%                        | 39%                       | 50%              | 64%                 |
| Integrated turbine-level system design optimization  | 44%                | 41%   | 75%               | 60%      | 14%                | NA                        | 43%                        | 40%   | 42%              | 48%     | 50%       | 67%              | 50%                        | 43%                       | 45%              | 57%                 |
| Turbine and component manufacturing standardization, efficiencies, and volume  | 40%                | 44%   | 0%                | 21%      | 57%                | NA                        | 43%                        | 60%   | 38%              | 43%     | 38%       | 100%             | 50%                        | 44%                       | 36%              | 21%                 |
| Extended turbine design lifetime   | 39%                | 41%   | 25%               | 33%      | 57%                | NA                        | 36%                        | 40%   | 38%              | 38%     | 50%       | 67%              | 50%                        | 43%                       | 41%              | 50%                 |
| Maintenance process efficiencies   | 35%                | 36%   | 25%               | 29%      | 14%                | NA                        | 50%                        | 40%   | 38%              | 36%     | 63%       | 67%              | 100%                       | 41%                       | 32%              | 50%                 |
| Innovative non-conventional turbine designs  | 34%                | 32%   | 50%               | 47%      | 0%                 | NA                        | 43%                        | 20%   | 38%              | 31%     | 50%       | 33%              | 100%                       | 32%                       | 41%              | 57%                 |
| Increased rotor diameter such that specific power declines   | 32%                | 31%   | 33%               | 36%      | 14%                | NA                        | 38%                        | 25%   | 29%              | 38%     | 38%       | 33%              | 0%                         | 27%                       | 41%              | 46%                 |
| Increased energy production due to new transmission to higher wind   |                    |       |                   |          |                    |                           |                            |       |                  |         |           |                  |                            |                           |                  |                     |
| speed sites  | 29%                | 30%   | 25%               | 27%      | 57%                | NA                        | 14%                        | 40%   | 35%              | 24%     | 38%       | 67%              | 50%                        | 32%                       | 28%              | 21%                 |
| Tower design advancements  | 28%                | 25%   | 50%               | 40%      | 14%                | NA                        | 31%                        | 0%    | 28%              | 29%     | 50%       | 33%              | 0%                         | 18%                       | 32%              | 50%                 |
| Nacelle components design advancements   | 28%                | 25%   | 50%               | 27%      | 29%                | NA                        | 31%                        | 20%   | 40%              | 18%     | 38%       | 33%              | 0%                         | 29%                       | 29%              | 50%                 |
| Maintenance equipment advancements   | 25%                | 25%   | 25%               | 7%       | 14%                | NA                        | 36%                        | 60%   | 23%              | 29%     | 38%       | 67%              | 100%                       | 30%                       | 21%              | 14%                 |
| Reduced total development costs and risks from greater transparency and certainty around siting and permitting approval timelines and procedures | 20%                | 22%   | 0%                | 20%      | 0%                 | NA                        | 29%                        | 20%   | 23%              | 25%     | 57%       | 67%              | 50%                        | 21%                       | 14%              | 29%                 |
| Operating efficiencies to increase plant performance   | 18%                | 14%   | 50%               | 7%       | 0%                 | NA                        | 23%                        | 60%   | 16%              | 22%     | 38%       | 67%              | 50%                        | 22%                       | 15%              | 21%                 |
| Improved plant-level layout through understanding of complex flow and  | 15%                | 11%   | 50%               | 20%      | 0%                 | NA                        | 8%                         | 40%   | 12%              | 11%     | 0%        | 0%               | 0%                         | 18%                       | 15%              | 14%                 |
| high-resolution micro-siting   |                    |       |                   |          |                    |                           |                            |       |                  |         |           |                  |                            |                           |                  |                     |
| Increased tower height   | 15%                | 14%   | 25%               | 13%      | 0%                 | NA                        | 15%                        | 40%   | 16%              | 14%     | 13%       | 33%              | 0%                         | 21%                       | 18%              | 21%                 |
| Large variety of alternative turbine designs to suit site-specific conditions  | 12%                | 14%   | 0%                | 13%      | 0%                 | NA                        | 7%                         | 40%   | 8%               | 14%     | 13%       | 33%              | 50%                        | 11%                       | 7%               | 0%                  |
| Innovative non-conventional plant-level layouts that could involve mixed turbine ratings, hub heights and rotor diameters                        | 12%                | 14%   | 0%                | 20%      | 0%                 | NA                        | 7%                         | 20%   | 8%               | 17%     | 13%       | 33%              | 50%                        | 7%                        | 10%              | 7%                  |
| Reduced fixed operating costs, excluding maintenance   | 8%                 | 9%    | 0%                | 0%       | 0%                 | NA                        | 15%                        | 20%   | 4%               | 12%     | 14%       | 0%               | 0%                         | 7%                        | 8%               | 7%                  |
| Lower decommissioning costs  | 3%                 | 3%    | 0%                | 0%       | 0%                 | NA<br>NA                  | 7%                         | 0%    | 0%               | 4%      | 14%       | 0%               | 50%                        | 4%                        | 4%               | 8%                  |
| Lower decommissioning costs  | 3/0                |       | 0/0               | 0/0      | 070                | IVA                       |                            | ••••  | 070              | 4/0     | 14/0      | 070              | 30/0                       | 470                       | 4/0              | 070                 |

Note: Colors refer to the relative rating of each advancement possibility within each respondent category (i.e., colors are coded based on each column, with green designating a higher-rated advancement and red a lower-rated advancement)

# Broad Drivers for Low LCOE by Respondent Group: *Onshore and Offshore Wind*



| Ranking of Broad Drivers for Lower Onshore LCOE in 2030 |                    |                           |         |                         |                    |                           |                      |       |                  |          |           |                  |                            |                           |                  |                     |
|---|--------------------|---------------------------|---------|-------------------------|--------------------|---------------------------|----------------------|-------|------------------|----------|-----------|------------------|----------------------------|---------------------------|------------------|---------------------|
| Percent of experts rating item "Large expecte           | d impact"          | By Lead / Larger<br>group |         | By type of organization |                    |                           |                      |       |                  | By famil | iarity wi | th region        | By type of expertise       |                           |                  |                     |
| Driver  | All<br>Respondents | Large                     | Leading | Research                | Wind<br>deployment | Equipment<br>manufacturer | Other private sector | Other | North<br>America | Europe   | Asia      | Latin<br>America | Middle<br>East &<br>Africa | Wind<br>energy<br>markets | Systems<br>level | Subsystems<br>level |
| Learning with market growth                             | 33%                | 30%                       | 47%     | 39%                     | 30%                | 10%                       | 32%                  | 54%   | 31%              | 35%      | 48%       | 32%              | 67%                        | 34%                       | 24%              | 25%                 |
| Research and development                                | 32%                | 32%                       | 25%     | 32%                     | 33%                | 48%                       | 26%                  | 17%   | 38%              | 24%      | 19%       | 26%              | 0%                         | 28%                       | 36%              | 42%                 |
| Increased competion and decreased risk                  | 16%                | 16%                       | 19%     | 16%                     | 15%                | 14%                       | 19%                  | 17%   | 9%               | 24%      | 14%       | 22%              | 17%                        | 16%                       | 21%              | 17%                 |
| Eased wind project and transmisison siting              | 14%                | 15%                       | 7%      | 11%                     | 14%                | 14%                       | 16%                  | 17%   | 15%              | 11%      | 10%       | 13%              | 17%                        | 15%                       | 14%              | 17%                 |

Note: Colors refer to the relative rating of each broad driver within each respondent category (i.e., colors are coded based on each column, with green designating a higher-rated driver and red a lower-rated driver)

|   | Ranking of Broad Drivers for Lower Offshore LCOE in 2030 |       |                   |                         |                    |                           |                      |       |                  |          |           |                  |                            |                           |                  |                     |
|---|--|-------|-------------------|-------------------------|--------------------|---------------------------|----------------------|-------|------------------|----------|-----------|------------------|----------------------------|---------------------------|------------------|---------------------|
| Percent of experts rating item "Large expecte | d impact"  | 1     | l / Larger<br>oup | By type of organization |                    |                           |                      |       |                  | By famil | iarity wi | th region        | By type of expertise       |                           |                  |                     |
| Driver  | All<br>Respondents                                       | Large | Leading           | Research                | Wind<br>deployment | Equipment<br>manufacturer | Other private sector | Other | North<br>America | Europe   | Asia      | Latin<br>America | Middle<br>East &<br>Africa | Wind<br>energy<br>markets | Systems<br>level | Subsystems<br>level |
| Learning with market growth                   | 33%  | 34%   | 27%               | 27%                     | 31%                | 33%                       | 42%                  | 33%   | 32%              | 35%      | 52%       | 36%              | 50%                        | 30%                       | 33%              | 27%                 |
| Research and development                      | 32%  | 33%   | 29%               | 41%                     | 31%                | 36%                       | 23%                  | 27%   | 31%              | 26%      | 15%       | 18%              | 33%                        | 32%                       | 31%              | 37%                 |
| Eased wind project and transmisison siting    | 25%  | 25%   | 29%               | 19%                     | 25%                | 27%                       | 29%                  | 36%   | 24%              | 29%      | 33%       | 45%              | 0%                         | 30%                       | 25%              | 30%                 |
| Increased competion and decreased risk        | 5%   | 3%    | 14%               | 8%                      | 6%                 | 0%                        | 3%                   | 0%    | 7%               | 4%       | 0%        | 0%               | 17%                        | 4%                        | 7%               | 7%                  |

Note: Colors refer to the relative rating of each broad driver within each respondent category (i.e., colors are coded based on each column, with green designating a higher-rated driver and red a lower-rated driver)